



City Manager's Proposed FY 2022-23 Budget

PRESENTED TO THE CITY COUNCIL ON
AUGUST 4, 2022

Presentation Overview

- Strategic Plan Focus
- Key Budget Initiatives and Focus Areas
- Organization and Structure of the Overall Budget, American Rescue Plan Act (ARPA)
- General Fund Assumptions, Service Enhancements, Proposed Budget, and Five-Year Forecast
- Comparison of Tax Rates and Values to Other Jurisdictions
- Debt Service Fund and Tax Rate
- Proprietary Funds (Water/Wastewater, Solid Waste, Internal Service)
- 4A/4B, Special Revenue and Other Funds
- Overall Budget Summary and Next Steps

Key Takeaways

Lower Tax Rate

The proposed rate of \$0.6572 is the lowest rate since FY 2007-2008.

Homestead Exemption

This year's proposed budget includes a 2% homestead exemption that will continue to increase by 1% each year to offer our residents a way to decrease their property tax bills.

Street & Traffic Improvements

The Capital Improvement Program (CIP) proposes over \$87 million in funds allocated for streets, traffic & sidewalk improvements over the next 5 years.

Public Safety Enhancements

The proposed budget recommends the addition of 16 new public safety positions in FY 22-23.

Utilities

No rate increases are proposed for the upcoming fiscal year.

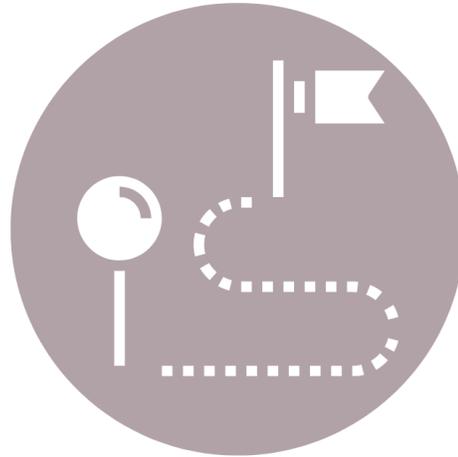
Strategic Plan Focus

Strategic Focus Areas

Proposed Budget is designed to accomplish the goals outlined in the City's Strategic Plan. The Plan is organized in **four Strategic Focus Areas** as selected by city council during their planning retreat fall/winter 2021.



High Performing City Organization
Providing Exceptional,
People Focused Services



Dynamic & Preferred City
through Managed Growth



**Beautiful, Safe &
Vibrant Community**

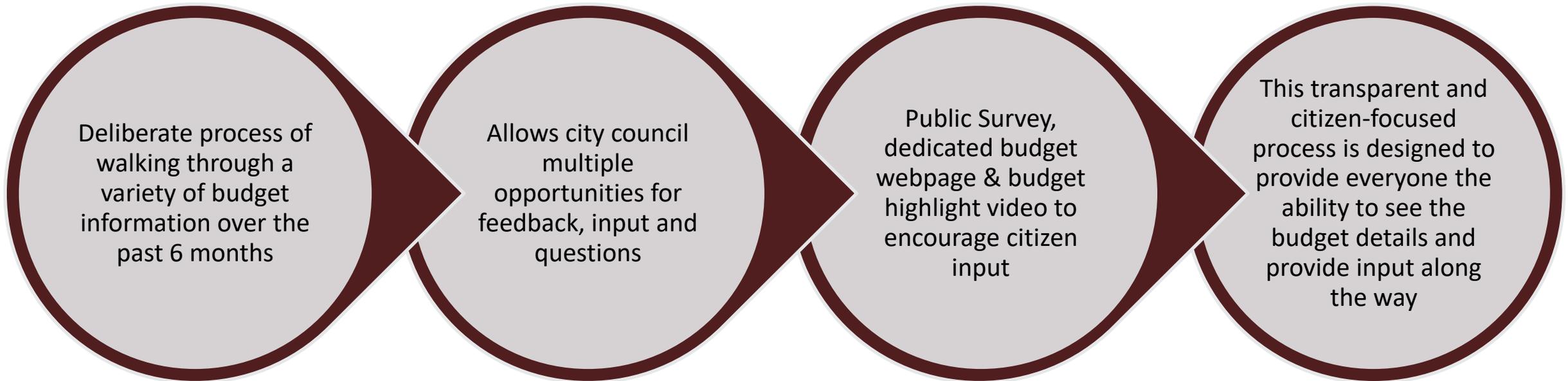


Great Place to Live
through Expanded Quality of Life Amenities

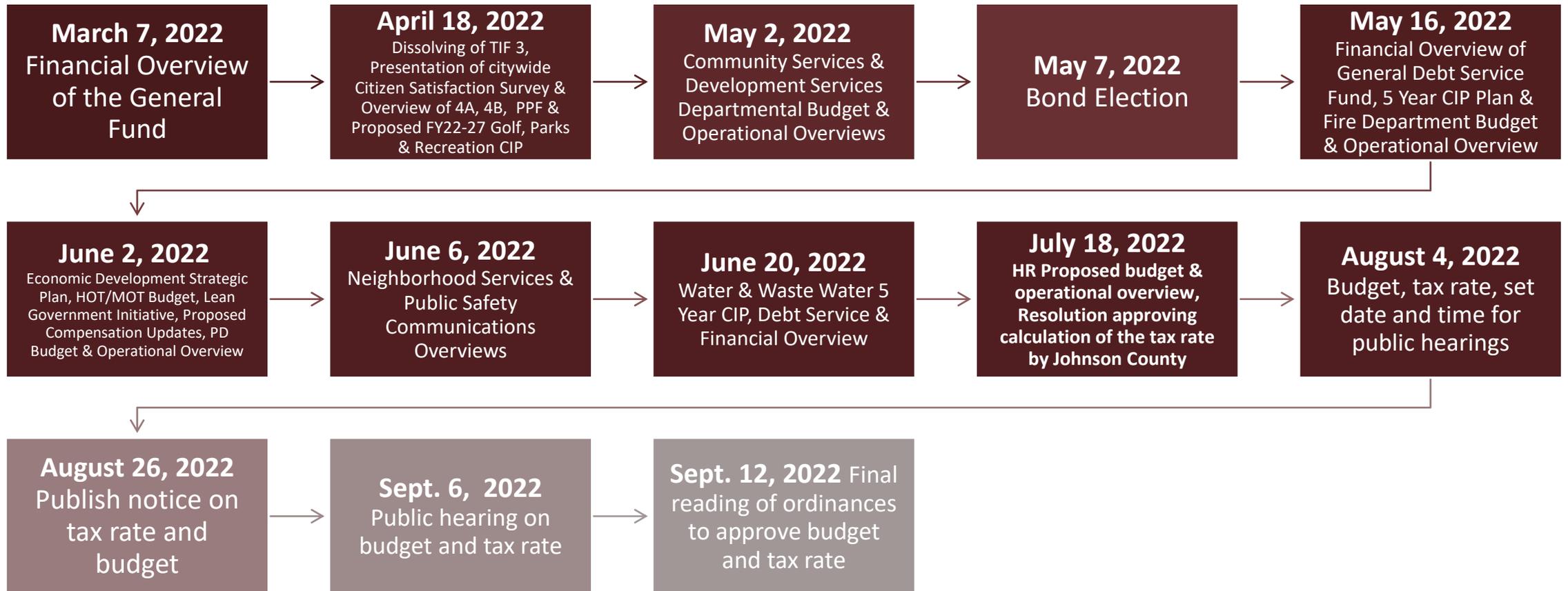
- Serves as a roadmap for achieving our long-term goals and objectives.
- Includes specific action plan items that are tied to the budget.
- Council will be asked to formally approve the strategic plan in September along with the budget.

Key Budget Initiatives

Transparent & Citizen-Focused Budget Process



Transparent & Citizen-Focused Budget Process



Transparent & Citizen-Driven Budget Process



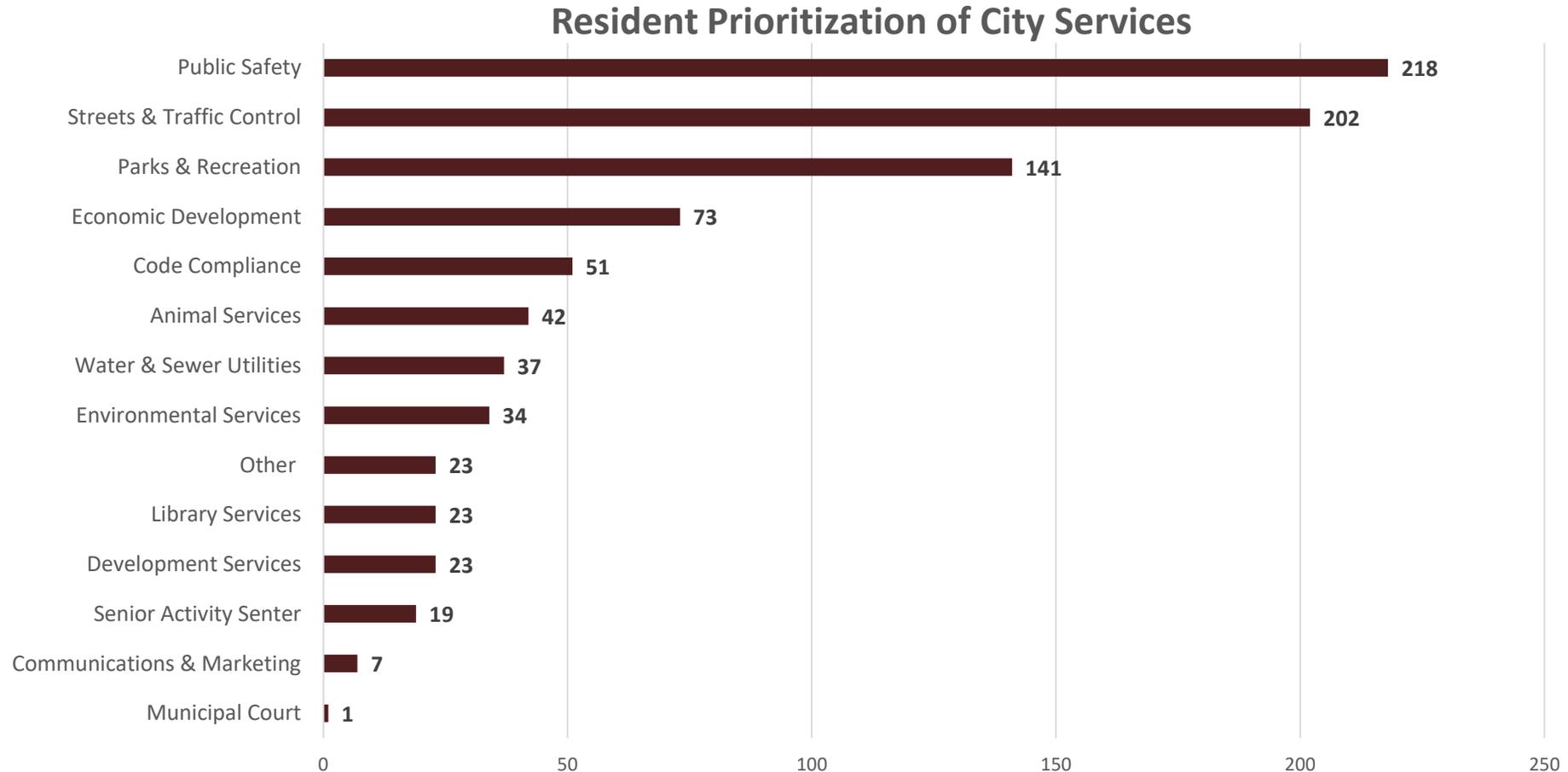
The screenshot shows the City of Burleson website's navigation menu with links for Government, Departments, Community, Online Services, Business, and I Want To... The main content area is titled "Budget Planning, Fiscal Year 2022-2023" and includes a "FY 2022-23 Budget Calendar" with a list of events and presentations from March to June 2022. A sidebar on the left lists budget planning pages for fiscal years 2022-2023 through 2016-2017. A grey box at the bottom left of the screenshot contains the text "Budget Webpage".



The graphic features a photograph of a large crowd of people sitting on chairs outdoors, with a red and white train in the background. Overlaid on the image is the text "BUDGET INPUT" in large, white, bold letters. Below this, it says "Budget Input Survey" and "What are your community priorities?". At the bottom, the website URL "www.burlesontx.com/budgetinput" and the City of Burleson logo are displayed.

City Budget Survey Results

*298 responded with their top 3 priorities



Most Important Categories for the City to Focus on Over the Next Year

(City-wide Citizen Satisfaction Survey 2022)

Infrastructure

Flow of Traffic & Congestion on Roadways
Maintenance of City Streets and Sidewalks

Police

Visibility of police in the city
Efforts by city government to prevent crime

Fire

Emergency Medical Services
How quickly fire/rescue personnel respond to emergencies

Parks and Recreation

Maintenance of city parks
Number/connectivity of walking/biking trails

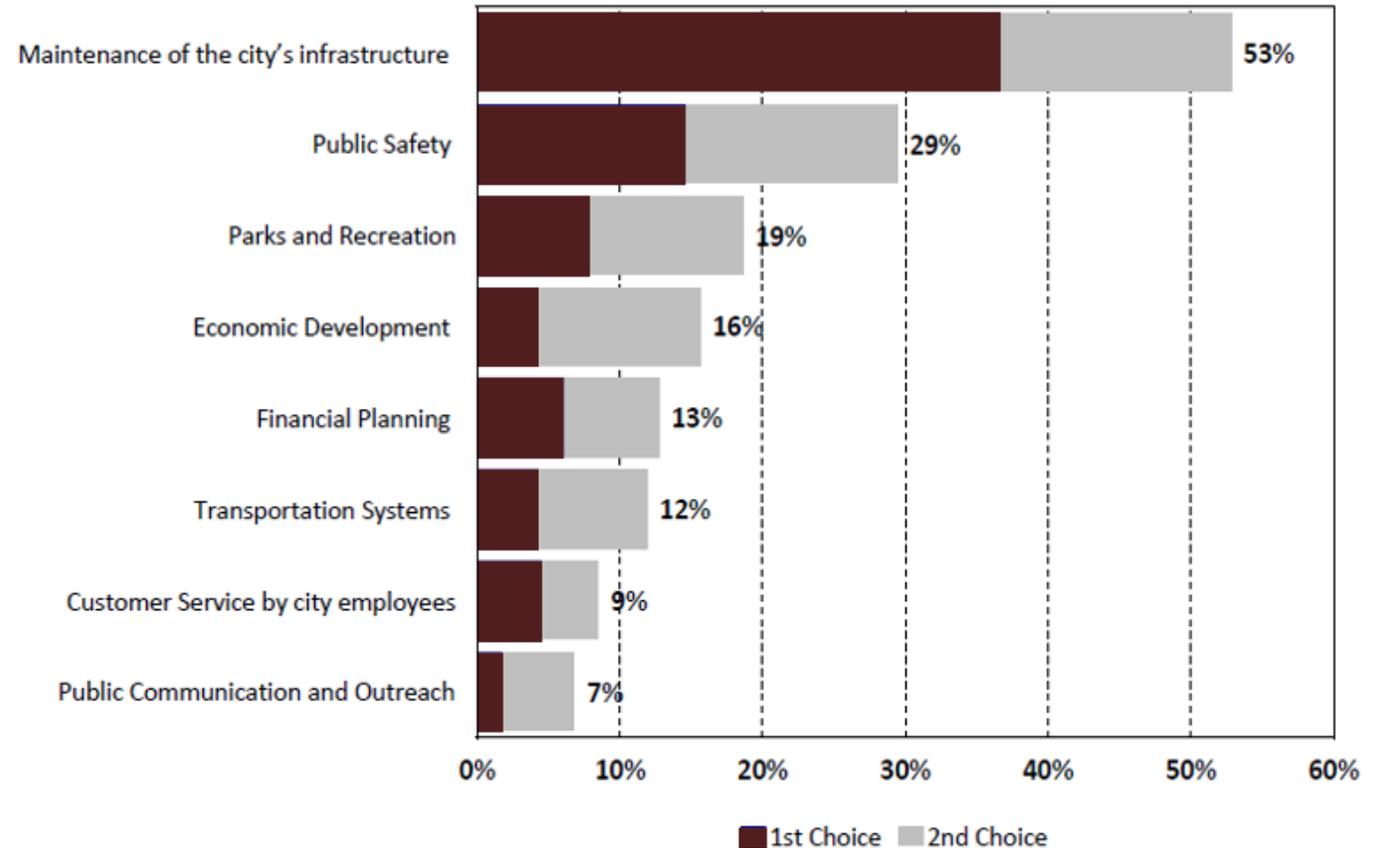
Economic Development

How well the city is managing growth
How well the city approaches development

Communication

How easy it is find info when visiting the city's website
Level of public involvement in local decision making

Areas Citizens would Most Support Funding with their Tax Dollars



Citizen Feedback

City-Wide Budget Survey

Fixing pot holes
and damaged
streets

Finishing the major
bike trail connections!
We LOVE biking here,
but we can't safely
connect to all the
trails

Improving inclusivity
in parks and rec
programs
(livestreaming plaza
events where
possible)

Making sure the
police department
has enough officers
to handle the growth
that has happened

Streets and traffic
control

Senior
activities &
Senior Center
improvements

Park amenities, &
hiking trails

Sidewalks
connecting
neighborhoods to
schools, parks
and city buildings

Allocate more
resources to the
Police Department
to keep our city and
schools safer

Summer
library
Programming

174 beautification
& better traffic
management on
174

Budget Focus Areas

Cost
Containment/Efficiency

Financial Sustainability

Streets & Traffic

Public Safety
Enhancements

Employee
Compensation &
Benefits

Economic
Development

Cost Containment

Cost Reduction Strategies

- Reduced healthcare administration costs by **\$250,000** by initiating new contracts.
- Increased interest earnings by more than **\$100,000** annually with the development of new investment policies, which improved investment functions.
- Savings of approximately **\$3.6 million** over twenty year period by managing annual retirement contributions.

Salary Savings

- An estimated **\$850,000 annually** has been saved due to vacancy management.
- Utilization of an optimal overtime policy coupled with fire investigator certifications resulted in an estimated **\$200,000** savings in overtime costs for the fire department.

ARPA

- Second installment of Burleson ARPA funding was designated for use during the FY 2022/23 budget cycle, with **\$1.7 million** used for Public Safety, Fire, Emergency Medical Services, Police, Dispatch and Communications.
- Over the eligibility period, ARPA funds will offset **approximately \$11.9 million** in costs that the General Fund would have otherwise paid.

ERF

- Analysis of Equipment Replacement Funds resulted in a **\$3 million return to the General Fund and a \$1 million transfer from the proprietary equipment replacement fund to the water fund.** This was accomplished while achieving optimal fund balance for future replacement of all required equipment.

Organizational Efficiency Highlights

Established Lean Government Initiative to improve citywide efficiency and cost-effectiveness

Proposed FY 22-23 budget funding for 311 Customer Relationship Management System to improve performance

Implemented Phoenix G2 station alerting system providing a 41% decrease in time for dispatch of Priority 1 calls

Reallocated capital to minimize debt sales in FY 2022 (reduced debt by \$12 million)

Began implementation of the Computer-Aided Dispatch (CAD) communications system to improve response capability

Financial Sustainability



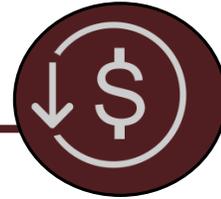
Strong fund balance/reserves and ten-year projections



Increased cash-funded capital (\$8M for General Fund)



A portion of new growth will be allocated to future capital projects



Minimize rate increases for utilities in the future

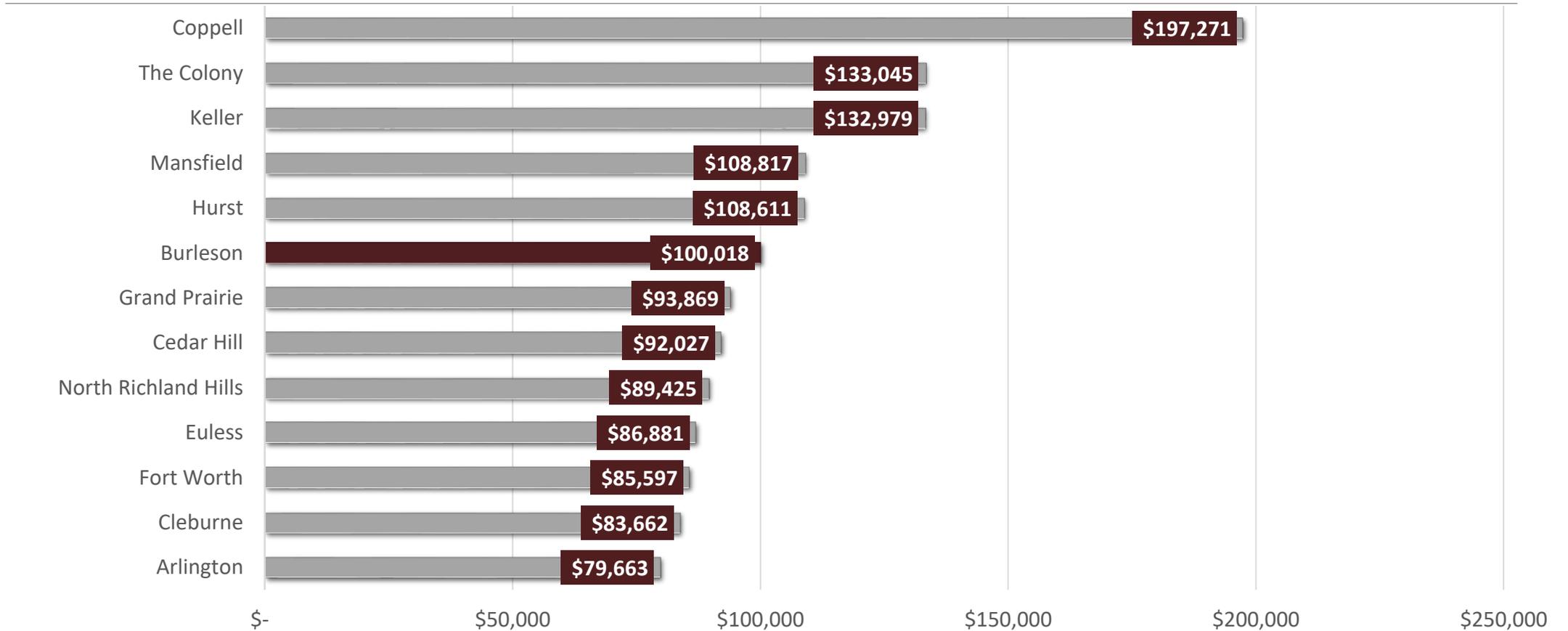


Budget includes an additional 0.50% to the TMRS rate resulting in a savings of \$3.6M over the next 20 years

Contributions will be reduced by \$2.8 million each year after

Other City Comparisons

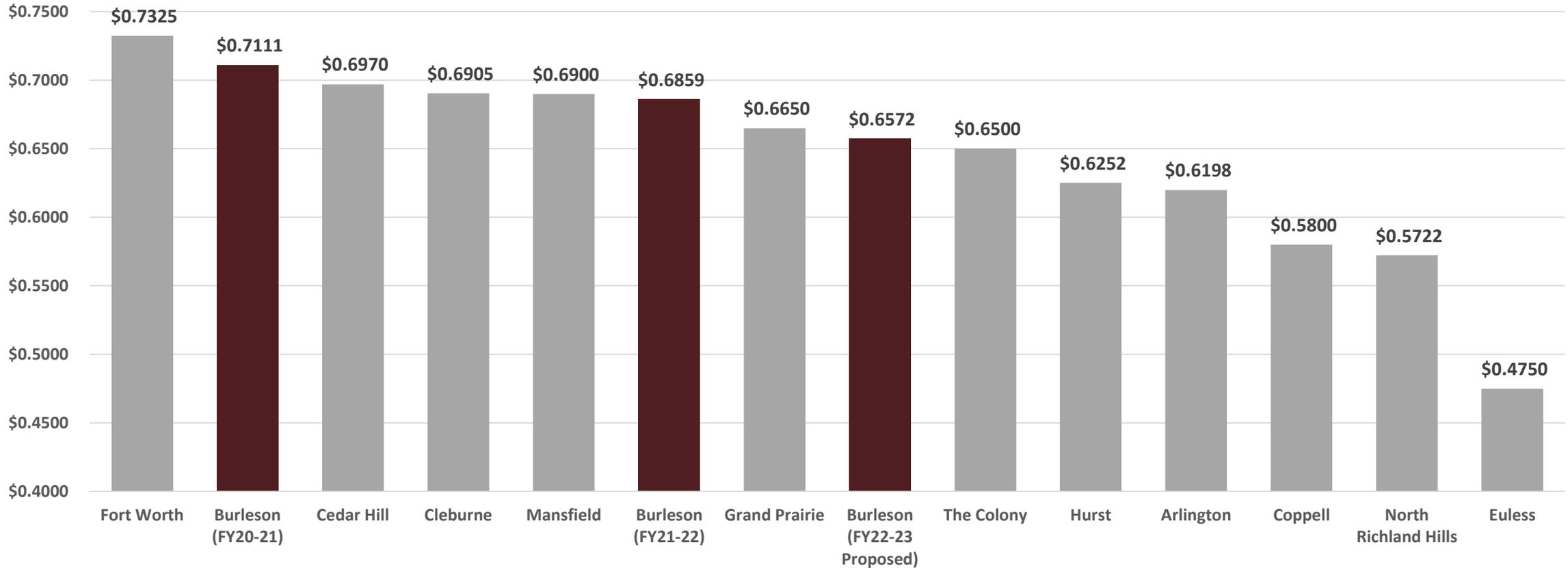
FY 2022 Assessed Value per Capita



Note: The information shown for Burleson is for FY 2022-23. All other rates are for FY 2021-22.

Other City Comparisons

2022 Area Tax Rates



**Unless otherwise noted, chart contains FY 21-22 data*

Sources: Tarrant Appraisal District, Dallas County, Johnson County

Key Public Infrastructure Projects

1

SH 174 Traffic Signal Improvements
FY 2023: \$1,861,123

2

Neighborhood Street Rebuild
FY 2023: \$825,833
\$3M total project

3

Alsbury/Hulen to CR 1020
FY 2024: \$6,434,496

4

Sidewalk Program
FY 2023: \$446,946
\$3M total project

5

Dual left-turn lane Lakewood @ SH174 Intersection Improvement
FY 2023: \$85,000

6

Police Expansion
FY 2023: \$3,600,000
\$36M Total Project

7

CR 1020 (Alsbury) Widening (design)
FY 2023: \$2,500,000

8

SH174 Widening (Schematic & Env)
FY 2024: \$430,000

Note: Five-year CIP includes over \$87 million in funding for street, sidewalk & traffic improvements

Public Safety Enhancements: 16 New Positions

3 School Resource Officers
New associated vehicles &
equipment

(City Total cost: \$369,175)

**In partnership with Burlison ISD who will cover 50% of salaries & associated expenses*

2 Lieutenants
(1 Patrol, 1 Admin)

(Total cost: \$550,507)

**Contingent upon staffing analysis*

3 Public Safety Communication
Specialists for new EMS service

Evidence Technician & Records
Clerk *(Budgeted at Mid-Year)*

(Total cost: \$375,281)

**\$291,384 ARPA Funded*

6 Firefighters for new EMS service

(Total cost: \$494,496)

**Jan 2023, ARPA Funded*

Outdoor Warning System
Enhancements

(Total cost: \$150,000)

Medical Armored Rescue Vehicle
& Mid-Size Mobile Command
Post

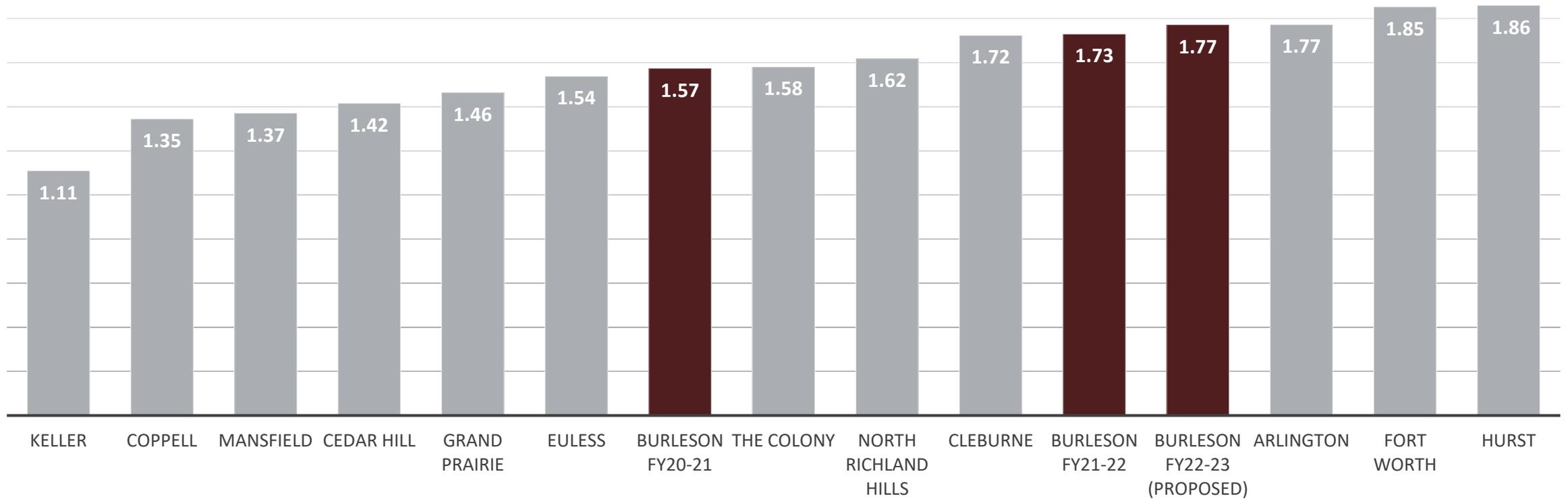
(Total cost: \$686,681)

**ARPA Funded*

**Contingent upon staffing analysis*

Public Safety Enhancements

Sworn Police Officers per 1,000 Population

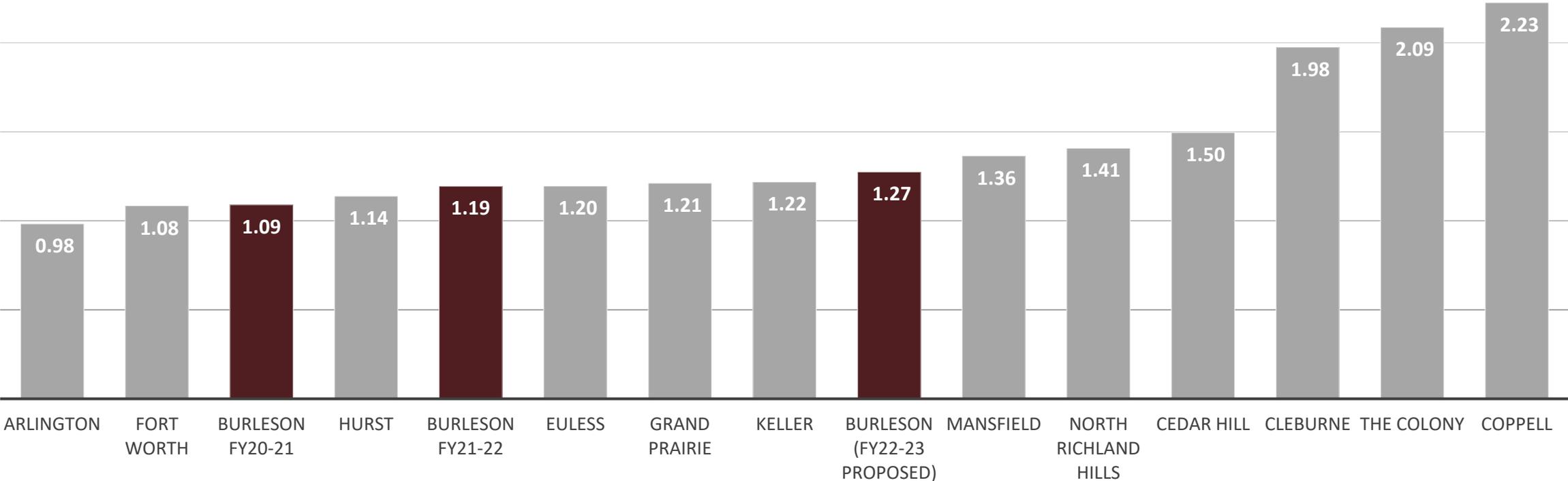


**Unless otherwise noted, chart contains FY 21-22 data*

Sources: 2021 & 2022 NCTCOG Population Estimates (City) & Burleson Police Department

Public Safety Enhancements

Sworn Firefighters per 1,000 Population



*Unless otherwise noted, chart contains FY 21-22 data

Sources: 2021 & 2022 NCTCOG Population Estimates (City) & Burleson Fire Department

Compensation and Benefits: FY 2022-23

Market Adjustments

- Police and Fire Sworn Positions (full-time and part-time, i.e. non-step plan) will receive a 2% increase on Oct. 1, 2022 at a cost of \$268,920
- A series of equity adjustments to non-sworn positions were made in FY 21-22 to keep pay in line with peer cities, at a cost of \$489,762; as a result significant adjustments are not anticipated for FY 22-23

Merit/Step Increase

- Police and Fire Sworn Positions (full-time and part-time) will receive a 3% STEP increase on Oct. 1, 2022 at a cost of \$326,798
- All other employees budgeted to receive an avg. 3.5% merit increase effective Oct. 1, 2022 at a cost of \$840,480 for non-sworn positions

Health Insurance

- City contribution into the Health Insurance Fund will not increase in FY 2023, but will increase in FY 2024 to 2027
- Premiums will not increase in FY 2023, projected to increase by 5% from FY 2024 to 2027
- Improving dental coverage benefit (increasing from \$1,500 to \$2,000)

Benefits

- A near site clinic, allowing employees and family members to receive physician care at a reduced rate, will be evaluated and potentially be implemented by early 2023
- New deferred compensation 457(B) provider, providing significantly lower fees for members, will begin in the fall

Human Resources Compensation: Public Safety

FY 2022-2023 Compensation Ranking – Public Safety

| Position | Entry Salary Ranking Compared to Market Cities – 10/1/2020 | Entry Salary Ranking Compared to Market Cities – 10/1/2021 | Entry Salary Ranking Compared to Market Cities – 10/1/2022 | Top Salary Ranking Compared to Market Cities – 10/1/2020 | Top Salary Ranking Compared to Market Cities – 10/1/2021 | Top Salary Ranking Compared to Market Cities – 10/1/2022 |
|--------------------|--|--|--|--|--|--|
| Police Officer | 9 th of 13 | 3 rd of 13 | 3 rd of 14 | 8 th of 13 | 7 th of 14 | 4 th of 14 |
| Police Sergeant | 7 th of 10 | 6 th of 14 | 5 th of 14 | 3 rd of 10 | 2 nd of 14 | 2 nd of 14 |
| Firefighter | 3 rd of 8 | 2 nd of 10 | 3 rd of 14 | 4 th of 8 | 2 nd of 10 | 2 nd of 14 |
| Apparatus Operator | 10 th of 13 | 5 th of 13 | 3 rd of 14 | 8 th of 13 | 4 th of 13 | 1 st of 14 |
| Fire Lieutenant | 3 rd of 5 | 3 rd of 5 | 2 nd of 5 | 2 nd of 5 | 2 nd of 5 | 1 st of 5 |
| Battalion Chief | 7 th of 13 | 6 th of 13 | 6 th of 13 | 6 th of 13 | 6 th of 13 | 4 th of 13 |

10.1.2022 Rankings are *estimated* upon salary recommendations and city council approval

Economic Development

Retail Recruitment

- Alley Cats has broken ground on their entertainment headquarters in Burluson that will bring bowling, arcade, laser tag, mini-golf, go-carts and other attractions to the community
- Heim BBQ and Razzoo's are under construction in Old Town Burluson
- Chipotle, Dutch Bros, Salad and Go, Wing It On and Tropical Smoothie are under construction at Burluson Village

Chisholm Summit Master Planned Community

- Ongoing improvements are estimated to take place over the course of a 20-year period
- Estimated \$1.15B taxable value
- 915-acre planned site
- 3,065 residential units
- Over 10 miles of interconnected trail system
- 102 acres dedicated parkland
- City **sales** tax collections are estimated to increase ~10%
- Return on city investment \$1.66 in revenue for every \$1 in expenditure

Hooper Business Park

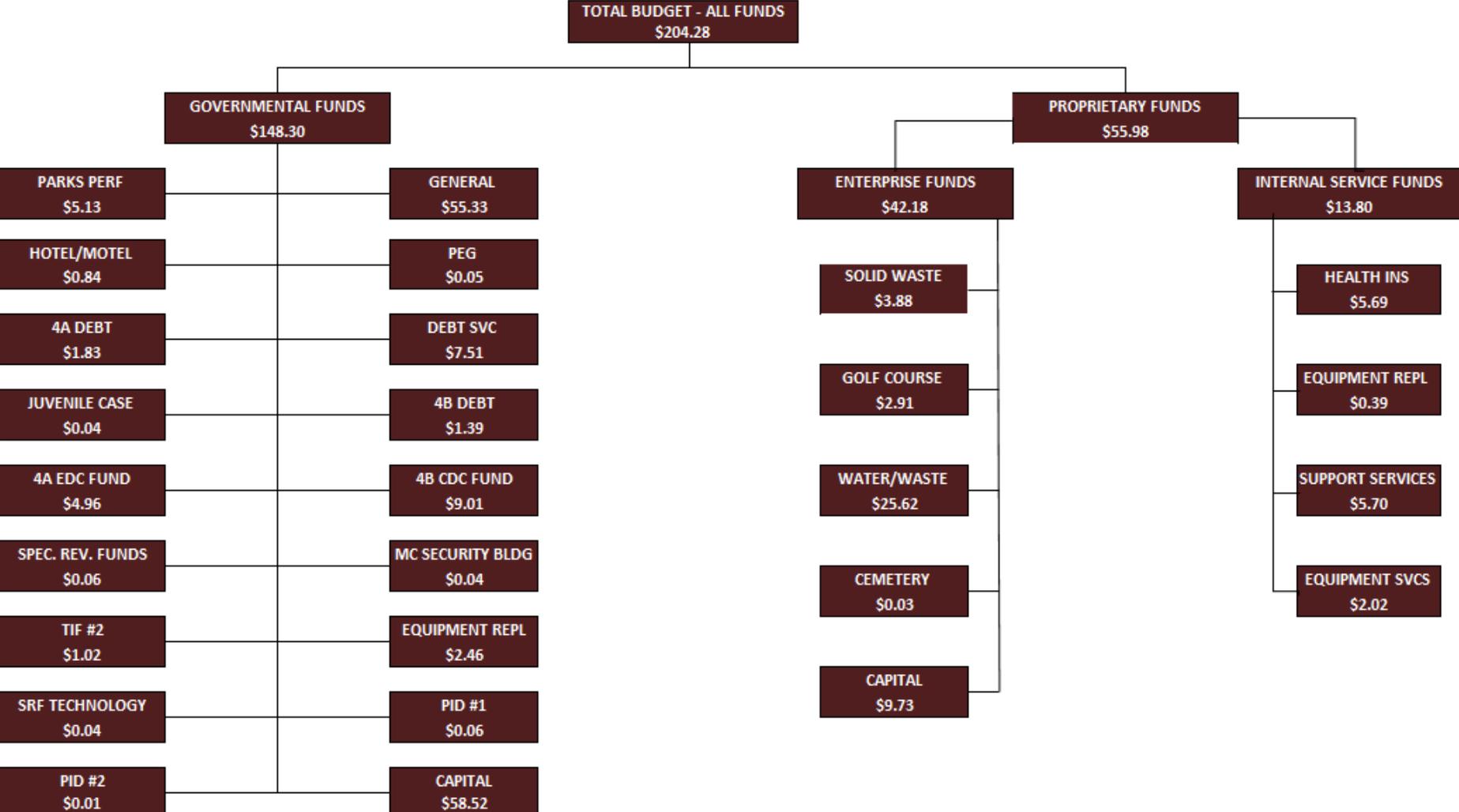
- 106-acre medical and professional office park within the Chisholm Summit Master Planned Community
- Improves access to Chisholm Trail Parkway for the community
- Encourages development of the west side of the city

HighPoint Business Park

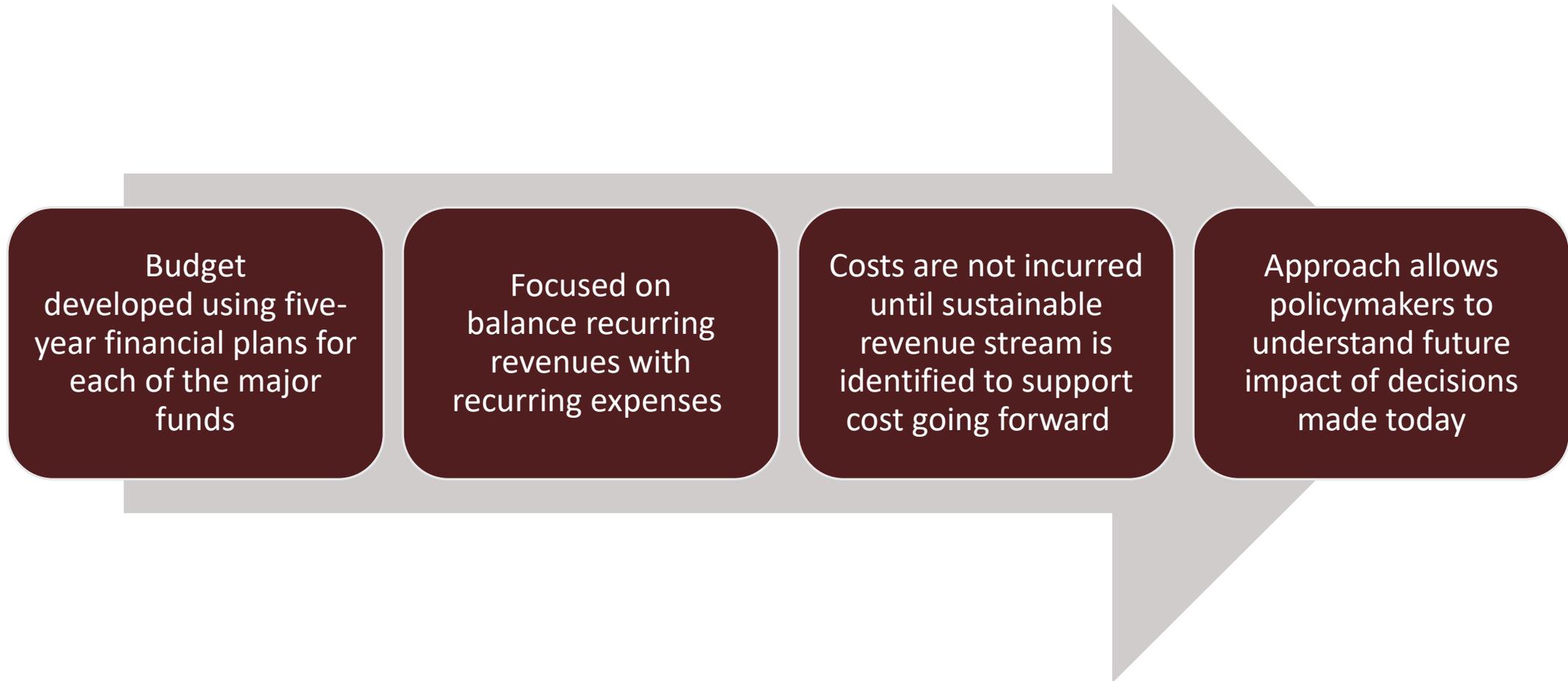
- Yukon Ventures broke ground on their 250,000 SF phase 2 expansion of cold storage distribution space, bringing an additional 50 employees to the industrial park
- 50 acres of remaining green field sites are under contract, with planning underway for up to 500,000 SF of speculative manufacturing and warehouse space

Organization and Structure of Overall Budget

Overall Budget (in Millions)



Long-Term Budget Focus



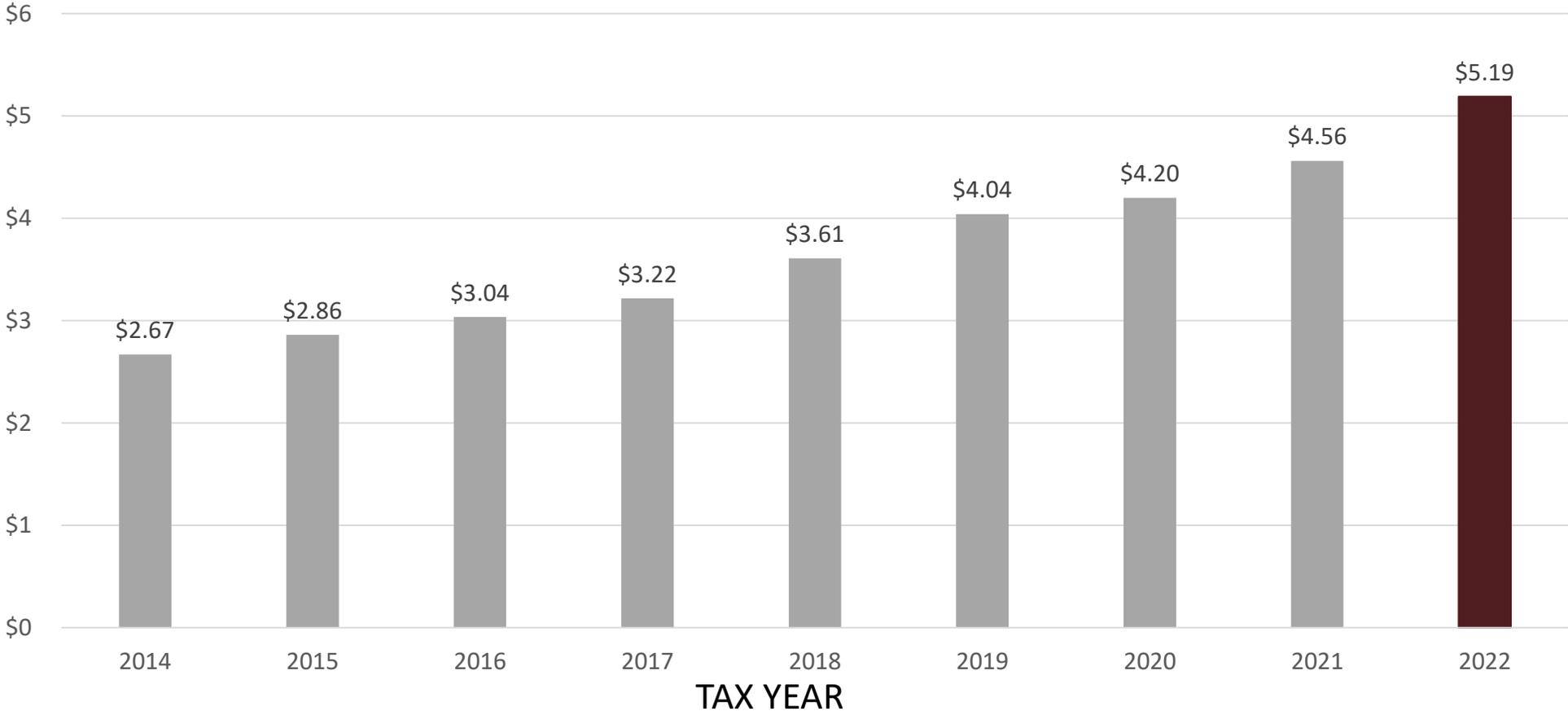
General Fund

Property Tax Values (Billions)

| Tax Year | 2018 | 2019 | 2020 | 2021 | 2022 |
|----------------------|---------|---------|---------|---------|----------------|
| Base Tax Value | \$3.064 | \$3.365 | \$3.430 | \$3.691 | \$4.290 |
| New Construction | \$0.094 | \$0.100 | \$0.150 | \$0.173 | \$0.148 |
| Net Tax Value | \$3.158 | \$3.465 | \$3.580 | \$3.864 | \$4.433 |
| Net Tax Value Change | | \$0.307 | \$0.115 | \$0.284 | \$0.533 |
| % Change | | 9.72% | 3.32% | 7.93% | 14.73% |

Note: Net Tax Value does not include TIF and Frozen values

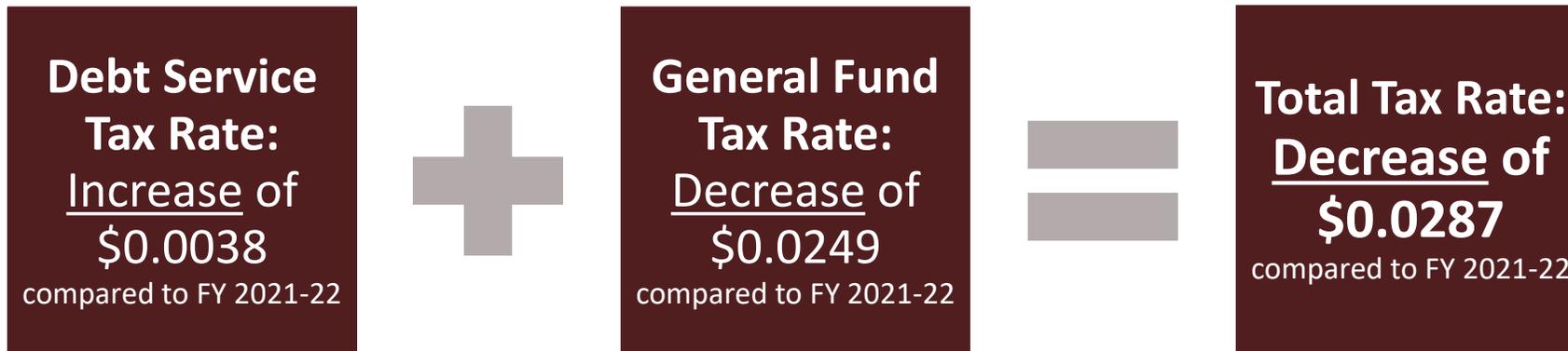
Certified Value History (In Billions)



Assumptions for General Fund

Assessed Value Increases

- FY 2024: Assumes 3% increase of existing properties and \$125 million for new construction.
- FY 2025-27: Assumes 3% growth of existing properties and 2% growth for new construction.
- FY 2024-27: Assumes an additional 1% homestead exemption each year.



Sales Tax

FY 2022:
Assumes 12%



FY 2023:
Assumes 3% increase



FY 2024-2027:
Assumes 3% increase



Proposed Budget Property Values and Tax Rate

| Proposed Tax Rate | |
|--------------------------------|-------------------------|
| Maintenance & Operation | \$0.4649 / \$100 |
| Debt Service | \$0.1923 / \$100 |
| Total Proposed Tax Rate | \$0.6572 / \$100 |



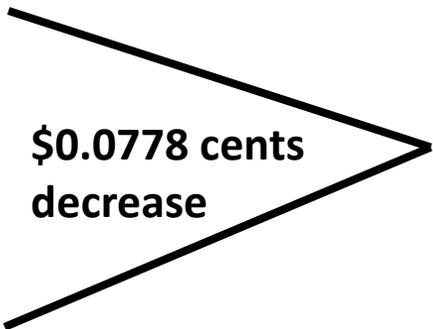
**Represents a \$0.0287 decrease
Lowest since FY 2008**

| | |
|--------------------------------|------------------|
| No-New-Revenue Tax Rate | \$0.6218 / \$100 |
| Voter Approval Tax Rate | \$0.6632 / \$100 |

| | |
|---------------------------------|-----------------|
| Certified Assessed Value | \$5,189,794,906 |
|---------------------------------|-----------------|

Tax Rate History

| Fiscal Year | General Fund Rate | Debt Rate | Total Rate |
|----------------------------|-------------------|-----------------|-----------------|
| FY 2022-23 Proposed | \$0.4649 | \$0.1923 | \$0.6572 |
| FY 2021-22 | \$0.04974 | \$0.1885 | \$0.6859 |
| FY 2020-21 | \$0.5187 | \$0.1924 | \$0.7111 |
| FY 2019-20 | \$0.5106 | \$0.2094 | \$0.7200 |
| FY 2018-19 | \$0.5228 | \$0.2122 | \$0.7350 |
| FY 2017-18 | \$0.5228 | \$0.2122 | \$0.7350 |
| FY 2016-17 | \$0.5228 | \$0.2122 | \$0.7350 |
| FY 2015-16 | \$0.5278 | \$0.2122 | \$0.7400 |
| FY 2014-15 | \$0.5278 | \$0.2122 | \$0.7400 |
| FY 2013-14 | \$0.5278 | \$0.1622 | \$0.6900 |



\$0.0778 cents decrease

Lowest tax rate since FY 2007-2008 total tax rate - \$0.6618 (15 years ago)

Homestead Exemption



- 1% homestead exemption was approved as part of the FY 2022 budget process and is effective in FY 2023
- 2% homestead exemption will be proposed during the FY 2023 budget process and will be effective for FY 2024.
- Minimum homestead exemption (primary residence) - \$5,000

For a home valued at \$253,812

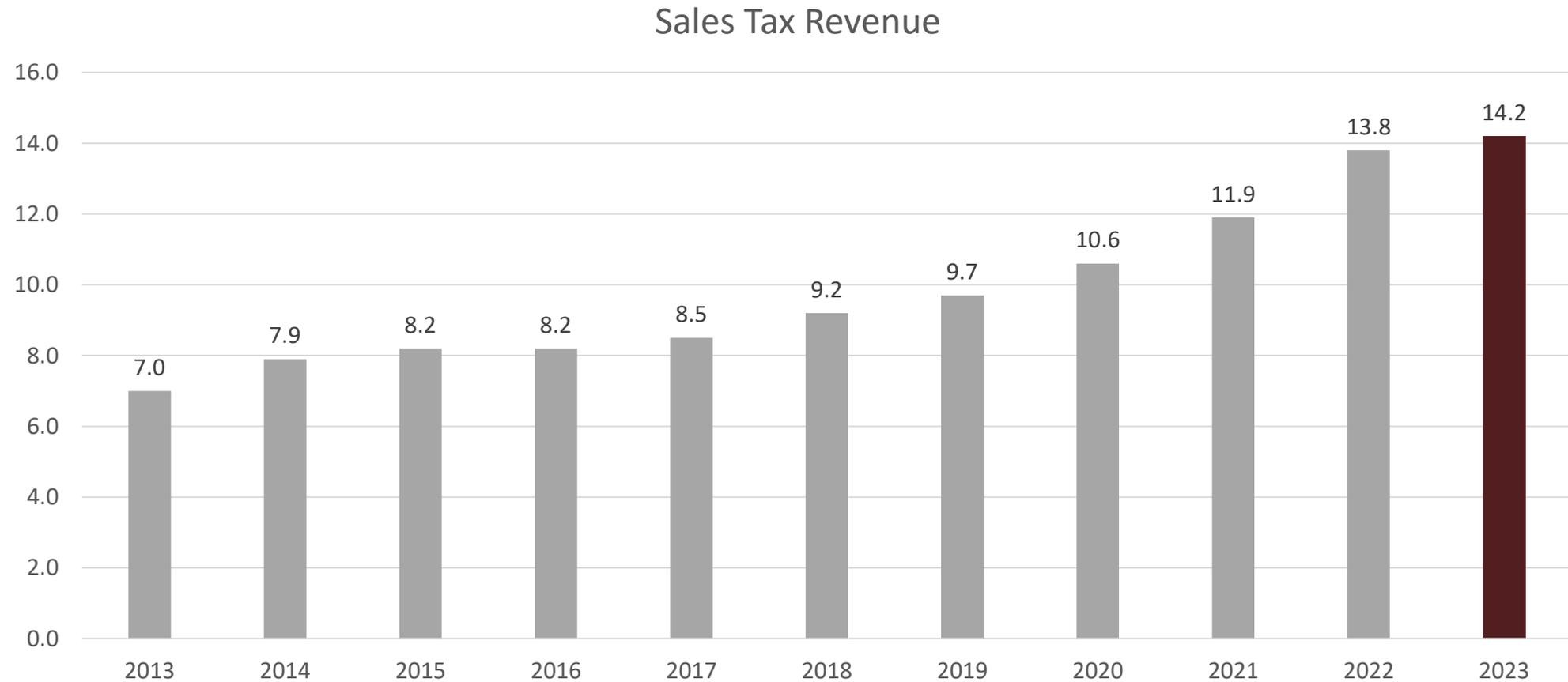
- FY 2024: 2%, savings of \$32.86
- FY 2025: 3%, savings of \$50.04
- FY 2026: 4%, savings of \$66.72
- FY 2027: 5%, savings of \$83.40

Average Home Value

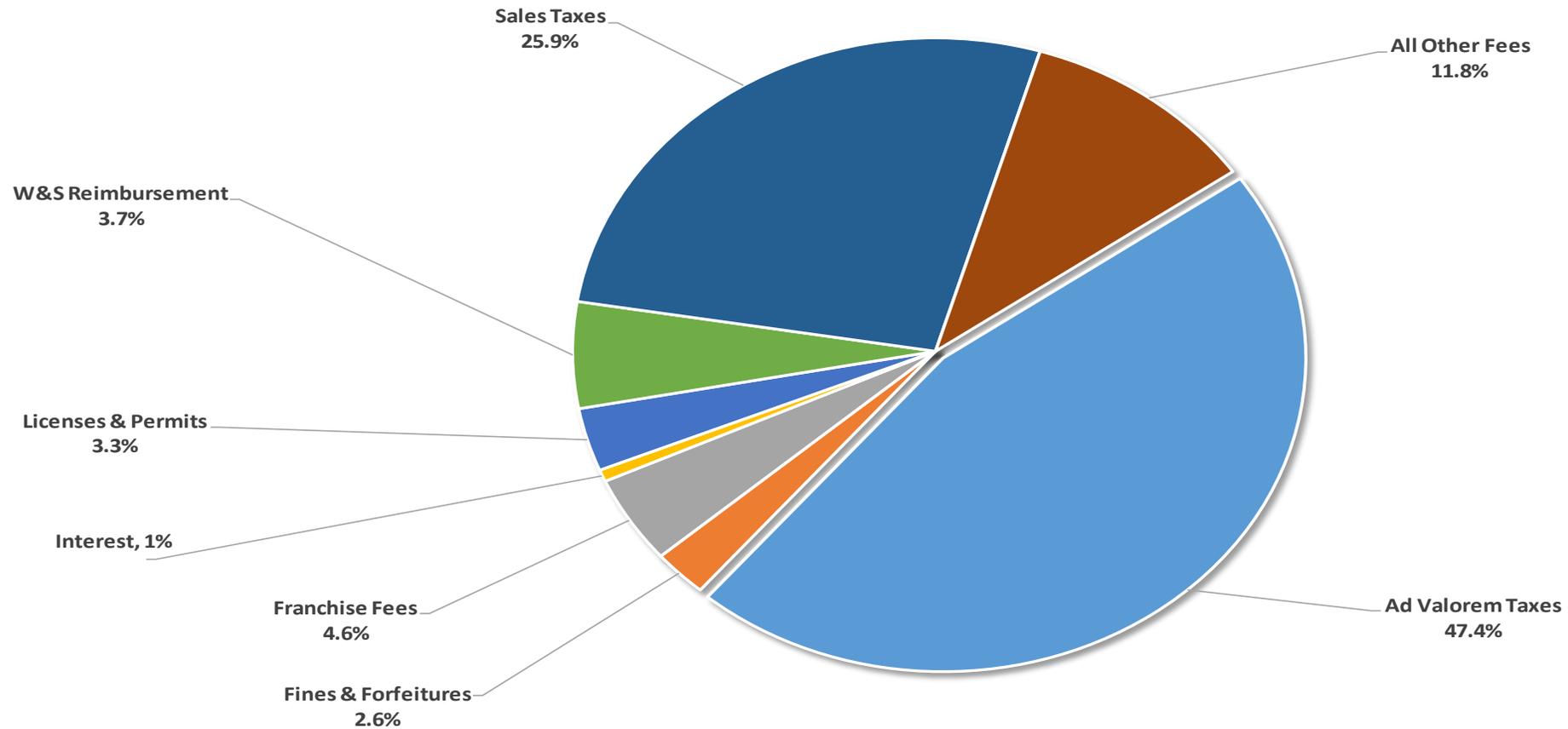
| Fiscal Year | Average Home Value | Tax Rate | Tax Levy | Homestead | Net Tax Bill |
|----------------|--------------------|------------|------------|-----------|--------------|
| FY 2022 | \$232,000 | \$0.6859 | \$1,591.29 | \$0.00 | \$1,591.29 |
| FY 2023 | \$253,812 | \$0.6572 | \$1,668.05 | (\$32.86) | \$1,635.19 |
| Net Difference | \$21,812 | (\$0.0287) | \$76.76 | (\$32.86) | \$43.90 |

- Monthly net tax bill increase of \$3.66 per month.

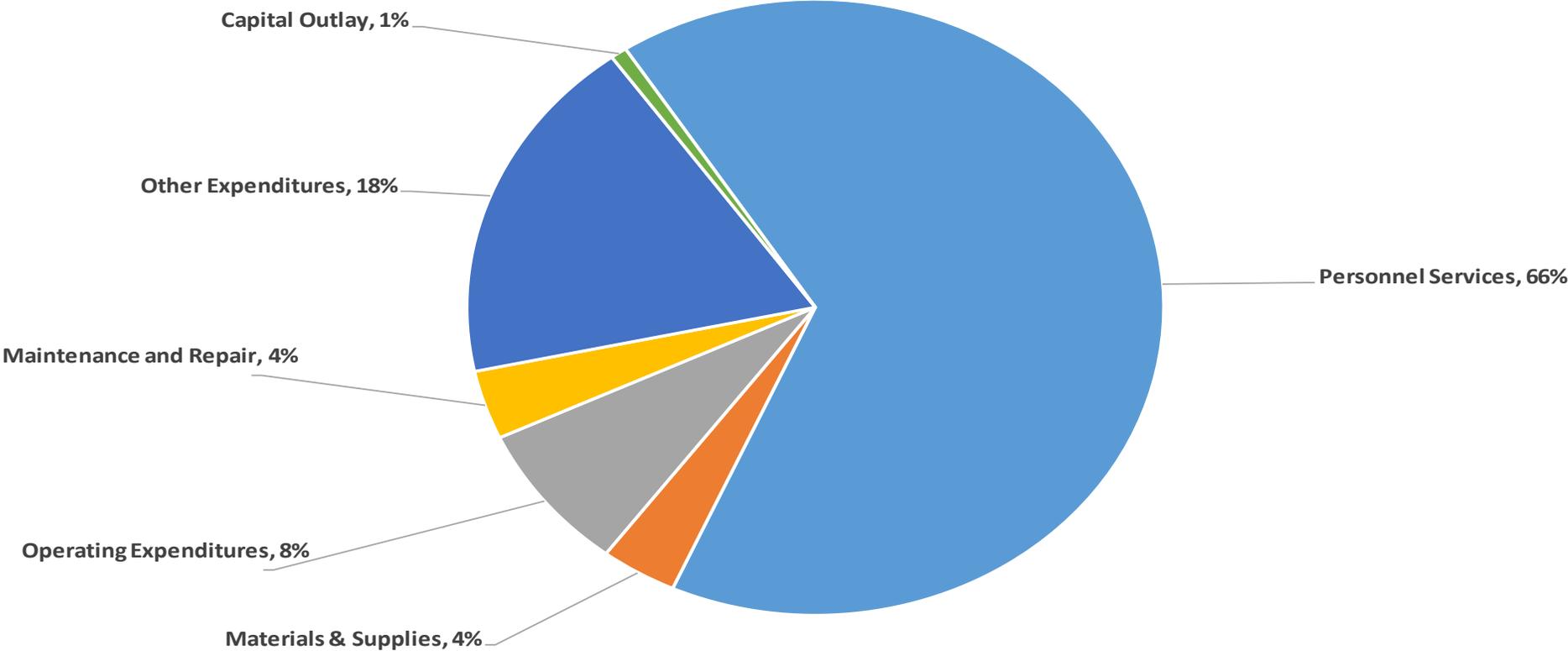
GF Sales Tax (In Millions)



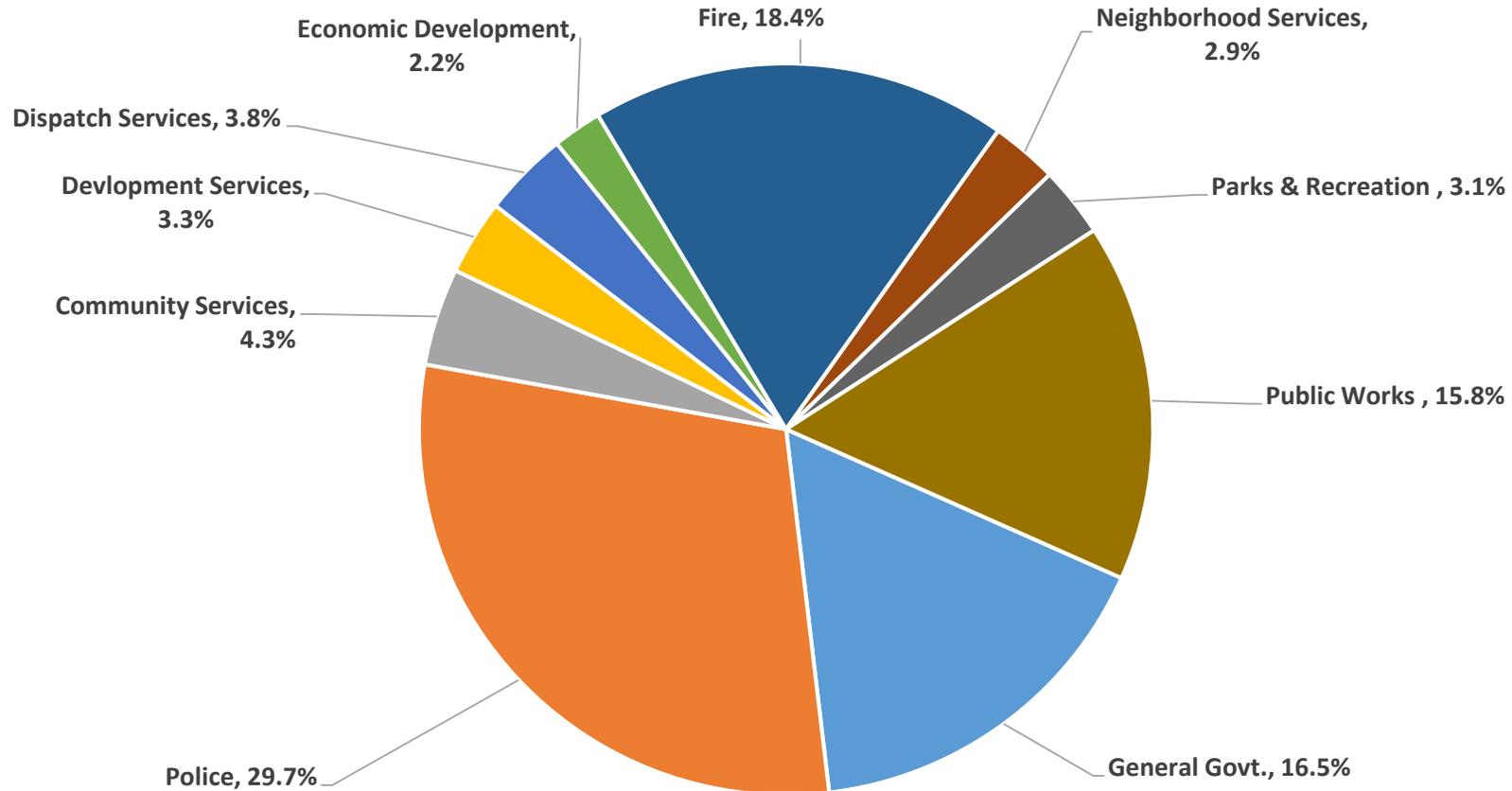
General Fund Revenue FY 22-23 Proposed Budget



General Fund Expenditures by Category FY 2022-23 Proposed Budget



General Fund Expenditures by Function FY 2022-23 Proposed Budget



Summary of Assumptions

| | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 |
|---------------------------------|----------|----------|----------|----------|----------|
| Existing Appraised Value Growth | 3% | 3% | 3% | 3% | 3% |
| New Construction | \$147M | \$125M | \$127.5M | \$130M | \$132.6M |
| Sales Tax Growth | 12% | 3% | 3% | 3% | 3% |
| Compensation * | 3.5% | 3.5% | 3.5% | 3.5% | 3.5% |
| Tax Rate | \$0.6572 | \$0.6572 | \$0.6572 | \$0.6572 | \$0.6572 |
| Cash Funding – Capital Projects | \$2.5M | \$2.5M | \$1.0M | \$1.0M | \$1.0M |
| Future Bond Sales | \$9.6M | \$25.9M | \$19.5M | \$14.0M | \$17.5M |

*Plus eligible step increases for Police/Fire
FY 23 Compensation effective 10/1/2022

\$8 million cash funding capital projects estimated over
the next 5 years

General Fund Forecast

| | FY 21-22 Budget | FY 21-22 Estimate | FY 22-23 Projected | FY 23-24 Projected | FY 24-25 Projected | FY 25-26 Projected | FY 26-27 Projected |
|--------------------------------------|----------------------|----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Beginning Fund Balance | \$ 15,690,783 | \$ 18,339,917 | \$ 22,135,793 | \$ 19,958,879 | \$ 19,090,904 | \$ 18,030,199 | \$ 16,711,119 |
| Property Tax | \$ 22,568,177 | \$ 22,855,000 | \$ 24,609,241 | \$ 25,832,513 | \$ 27,116,733 | \$ 28,464,942 | \$ 29,880,332 |
| Property Tax- Chisholm Summit | \$ - | \$ - | \$ - | \$ - | \$ 500,000 | \$ 1,030,000 | \$ 1,575,900 |
| Homestead exemption | \$ - | \$ - | \$ - | \$ (175,000) | \$ (350,000) | \$ (525,000) | \$ (700,000) |
| Sales Tax | \$ 12,414,500 | \$ 13,995,907 | \$ 14,415,784 | \$ 14,848,257 | \$ 15,293,705 | \$ 15,752,516 | \$ 16,225,092 |
| Other Revenue | \$ 12,622,265 | \$ 17,024,758 | \$ 14,126,072 | \$ 15,863,614 | \$ 16,568,374 | \$ 17,289,438 | \$ 18,046,513 |
| Total Revenue | \$ 47,604,942 | \$ 53,875,665 | \$ 53,151,097 | \$ 56,369,385 | \$ 59,128,812 | \$ 62,011,896 | \$ 65,027,837 |
| Base Expenses | \$ 50,037,653 | \$ 50,079,789 | \$ 52,177,833 | \$ 52,342,967 | \$ 55,428,279 | \$ 57,683,195 | \$ 59,612,457 |
| ARPA funds | \$ - | \$ - | \$ (2,000,000) | \$ - | \$ - | \$ - | \$ - |
| Future Supplemental | \$ - | \$ - | \$ - | \$ 500,000 | \$ 1,000,000 | \$ 1,500,000 | \$ 2,000,000 |
| Cash Funding Projects | \$ - | \$ - | \$ 2,500,000 | \$ 2,500,000 | \$ 1,000,000 | \$ 1,000,000 | \$ 1,000,000 |
| Supplementals | \$ - | \$ - | \$ 2,650,177 | \$ 1,894,392 | \$ 2,761,238 | \$ 3,147,781 | \$ 3,270,012 |
| Fire Station 4 - Operation and Equip | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Expenditures | \$ 50,037,653 | \$ 50,079,789 | \$ 55,328,010 | \$ 57,237,360 | \$ 60,189,517 | \$ 63,330,976 | \$ 65,882,470 |
| Change in Fund Balance | \$ (2,432,711) | \$ 3,795,876 | \$ (2,176,913) | \$ (867,975) | \$ (1,060,705) | \$ (1,319,080) | \$ (854,633) |
| Ending Fund Balance | \$ 13,258,072 | \$ 22,135,793 | \$ 19,958,879 | \$ 19,090,904 | \$ 18,030,199 | \$ 16,711,119 | \$ 15,856,486 |
| FB % of Expenditure | 26.50% | 44.20% | 36.07% | 33.35% | 29.96% | 26.39% | 24.07% |

Other Key GF Decision Packages Recommended

| Department | Description | FTEs | One-Time Cost | Recurring Costs | Total GF Costs |
|-----------------------|--|------|---------------|-----------------|----------------|
| Community Services | Master Plan & Facility Study | | \$40,000 | | \$40,000 |
| Community Services | Library Outreach Vehicle | | \$124,000 | \$14,965 | \$138,965 |
| Community Services | Library Public Furniture | | \$52,000 | | \$52,000 |
| Community Services | Youth Services Librarian | 1 | | \$92,528 | \$92,528 |
| Finance | Internal Audit Reviews (40% Water Fund) | | \$30,000 | | \$30,000 |
| Human Resources | Performance Evaluation Software (40% Water Fund) | | | \$28,800 | \$28,800 |
| Legal/Compliance | ADA Transition Plan | | | \$50,000 | \$50,000 |
| Legal/Compliance | Purchasing Agent (40% Water Fund) | 1 | \$800 | \$63,871 | \$64,671 |
| Neighborhood Services | Paint Existing Animal Shelter | | \$19,000 | | \$19,000 |
| Neighborhood Services | Animal Services Part-Time to Full-Time Position | 0.5 | | \$52,930 | \$52,930 |
| Parks and Recreation | Forestry Chipper | | \$40,000 | \$10,799 | \$50,799 |
| Public Works | Deputy PW Director (50% Water Fund) | 1 | \$4,300 | \$104,694 | \$104,694 |
| Public Works | Admin Position (50% Water Fund) | 1 | | \$40,007 | \$40,007 |
| Public Works | Engineering Project Coordinator (80% CIP Funds) | 1 | | \$19,574 | \$19,574 |
| Public Works | Safety/Training Manager (50% Water Fund) | 1 | | \$17,290 | \$17,290 |
| Public Works | Traffic Center Operator (April 2023 Start Date) | 1 | | \$47,510 | \$47,510 |
| Public Works | Signal Technician | 1 | | \$89,503 | \$89,503 |

Debt Service Funds

Debt Service Fund

| | | |
|---|----------------|--------------------------------------|
| Outstanding tax-supported debt | \$56.4 million | \$3M decrease from previous year |
| Debt service tax rate | \$0.1923 | \$0.0038 increase from previous year |
| Estimated year-end fund balance for FY 2022 | \$2,632,298 | \$391K increase from previous year |

Total Outstanding Bond Debt

| Supporting Debt | Outstanding Principal 9/30/2021 | Percent | Outstanding Principal 9/30/2022 | Percent | Increase (Decrease) Principal |
|--------------------------------|------------------------------------|-------------|------------------------------------|-------------|----------------------------------|
| Tax Supported Debt* | \$59,462,361 | 41% | \$56,412,368 | 39% | (\$3,049,991) |
| Water & Sewer | \$54,360,000 | 38% | \$55,780,000 | 38% | \$1,420,000 |
| 4A | \$11,947,068 | 9% | \$10,374,490 | 7% | (\$1,572,580) |
| 4B | \$10,085,000 | 7% | \$13,035,000 | 9% | \$2,950,000 |
| TIF | \$5,120,000 | 4% | \$8,040,000 | 6% | \$2,920,000 |
| Golf | \$1,385,571 | 1% | \$1,063,142 | 1% | (\$322,429) |
| Total Outstanding Debt* | \$142,360,000 | 100% | \$144,705,000 | 100% | \$2,345,000 |

*All bond debt must be used for costs associated with capital projects and cannot be used for day to-day operations.

Includes \$14,385,000 estimated 2022 GO and CO bond issue offset with \$12,040,000 reduction of existing debt for a net change of \$2,345,000.

Outstanding Debt - History



Proprietary Funds

Water/Wastewater

Key issues in the development of the budget:

Enhance Future Capacity

- Completion of sewer project from City of Fort Worth to enhance future capacity for development
- \$14,688,442 – Source of funding- bond issue in FY 2022 and available funds

Capital Improvement Program

- \$6 million bond issue proposed in FY 2022
- 5 year Capital Improvement Plan 2023-2027:
 - Water - \$42.5 million
 - Sewer - \$34.7 million

Rates

- No sewer rate increase proposed for FY 2022-2023
- No water rate proposed for FY 2022-2023
- No rate increase proposed until FY 2025

Water/Sewer Fund Financial Overview

| | FY 21-22 Budget | FY 21-22 Estimate | FY 22-23 Projected | FY 23-24 Projected | FY 24-25 Projected | FY 25-26 Projected | FY 26-27 Projected |
|-------------------------------|----------------------|----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Beginning Fund Balance | \$ 10,686,693 | \$ 10,336,326 | \$ 12,399,118 | \$ 12,644,209 | \$ 12,927,289 | \$ 11,387,322 | \$ 10,310,423 |
| Water Revenues | \$ 12,767,299 | \$ 12,767,299 | \$ 13,081,395 | \$ 13,341,523 | \$ 14,004,849 | \$ 14,701,341 | \$ 15,761,751 |
| Sewer Revenues | \$ 10,159,063 | \$ 10,317,446 | \$ 10,469,344 | \$ 10,691,561 | \$ 11,223,389 | \$ 11,771,496 | \$ 12,600,645 |
| Other Revenues | \$ 1,093,850 | \$ 2,535,850 | \$ 2,313,350 | \$ 2,231,976 | \$ 2,162,858 | \$ 2,418,155 | \$ 2,459,518 |
| Total Revenues | \$ 24,020,212 | \$ 25,620,595 | \$ 25,864,089 | \$ 26,265,060 | \$ 27,391,096 | \$ 28,890,993 | \$ 30,821,914 |
| Personnel | \$ 2,219,479 | \$ 2,274,242 | \$ 2,686,340 | \$ 2,667,200 | \$ 2,775,131 | \$ 2,887,219 | \$ 3,003,627 |
| Operating | \$ 15,955,094 | \$ 14,983,139 | \$ 16,171,899 | \$ 15,846,023 | \$ 16,481,439 | \$ 17,145,569 | \$ 17,839,756 |
| Debt service | \$ 6,300,422 | \$ 6,300,422 | \$ 6,760,759 | \$ 7,468,756 | \$ 9,674,492 | \$ 9,935,104 | \$ 11,743,612 |
| Total Expenditures | \$ 24,474,995 | \$ 23,557,803 | \$ 25,618,998 | \$ 25,981,980 | \$ 28,931,063 | \$ 29,967,892 | \$ 32,586,995 |
| Change in Fund Balance | \$ (454,783) | \$ 2,062,792 | \$ 245,091 | \$ 283,080 | \$ (1,539,967) | \$ (1,076,899) | \$ (1,765,081) |
| Ending Fund Balance | \$ 10,231,910 | \$ 12,399,118 | \$ 12,644,209 | \$ 12,927,289 | \$ 11,387,322 | \$ 10,310,423 | \$ 8,545,342 |
| FB % of Expenditure | 41.81% | 52.63% | 49.35% | 49.75% | 39.36% | 34.40% | 26.22% |

Solid Waste Fund Assumptions

| Revenues | |
|--|--|
| No projected fee increase for FY 23 | |
| Project a 5% fee increase in FY 24-27 (\$2.31 increase on residential account) | |
| 2% - 2.25% increase in growth for FY 2023-2024 | |

| Expenditures | |
|-------------------------------------|----------------------------|
| Collection contract | Average cost \$2.6 million |
| Recycling program | Average cost \$475,000 |
| Current contract expires in FY 2024 | |

Solid Waste Fund Forecast

| | FY 21-22 Budget | FY 21-22 Estimate | FY 22-23 Projected | FY 23-24 Projected | FY 24-25 Projected | FY 25-26 Projected | FY 26-27 Projected |
|-------------------------------|--------------------|----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Beginning Fund Balance | \$ 1,401,132 | \$ 1,344,332 | \$ 1,002,358 | \$ 541,116 | \$ 237,932 | \$ 80,425 | \$ 84,202 |
| Total Revenues | \$ 3,356,609 | \$ 3,351,609 | \$ 3,418,411 | \$ 3,654,500 | \$ 3,918,907 | \$ 4,202,485 | \$ 4,503,121 |
| Total Expenditures | \$ 3,673,177 | \$ 3,693,583 | \$ 3,879,653 | \$ 3,957,684 | \$ 4,076,415 | \$ 4,198,707 | \$ 4,324,668 |
| Net Revenue (loss) | \$ (316,568) | \$ (341,974) | \$ (461,242) | \$ (303,184) | \$ (157,507) | \$ 3,777 | \$ 178,453 |
| Ending Fund Balance | \$ 1,084,564 | \$ 1,002,358 | \$ 541,116 | \$ 237,932 | \$ 80,425 | \$ 84,202 | \$ 262,655 |

2022 Monthly Fee Comparison to Area Cities

| City | Water | Sewer | Solid Waste | Solid Waste Tax | SWU | Total |
|-----------------|----------------|----------------|----------------|-----------------|---------------|-----------------|
| Cedar Hill | \$52.26 | \$45.60 | \$17.02 | \$1.40 | \$0.00 | \$116.28 |
| Cleburne | \$64.87 | \$36.38 | \$16.80 | \$1.39 | \$2.75 | \$122.19 |
| Coppell | \$39.30 | \$31.36 | \$18.22 | \$1.50 | \$3.00 | \$93.38 |
| Duncanville | \$36.56 | \$60.35 | \$24.36 | \$2.01 | \$2.50 | \$125.78 |
| Haltom City | \$63.40 | \$35.90 | \$12.08 | \$1.00 | \$6.81 | \$119.19 |
| Hurst | \$54.83 | \$34.34 | \$13.51 | \$1.11 | \$4.00 | \$107.79 |
| Keller | \$52.72 | \$36.97 | \$16.99 | \$1.40 | \$7.00 | \$115.08 |
| Southlake | \$64.71 | \$52.38 | \$17.06 | \$1.41 | \$8.00 | \$143.56 |
| The Colony | \$45.39 | \$33.64 | \$20.30 | \$1.67 | \$4.00 | \$105.00 |
| Average | \$52.29 | \$41.27 | \$17.45 | \$1.44 | \$3.81 | \$116.26 |
| Burleson | \$48.88 | \$45.76 | \$18.20 | \$1.50 | \$0.00 | \$114.34 |

Golf Fund

Presented with Special Revenue Funds due to 4B Subsidy.

Internal Service Funds

Support Services Fund

Support Services Fund – Information Technology support services

FY 2022-2023 proposed budget - \$5,701,729

- Proposed FY 2023 ending fund balance - \$83,040

This proposed budget sets aside \$1.3 million to continue implementing the city's technology infrastructure:

- Implementation of ERP
 - Estimated cost for FY 2022-2023 - \$690,390 cash funded from various funds
 - ERP Consultant for FY 2022-2023 - \$117,120
- Adding a System Analyst - \$110,000
- 311 Communication Software – \$340,000
- Updating core network infrastructure which has also reached end-of-life

Health Insurance Fund

- Health Insurance FY 2023 Proposed Ending Fund Balance: \$3,834,694
- **Health Insurance Funding**
 - City contributions – no proposed increase in FY 2023 and projected 5% increase FY 2024-2027
 - Employee contributions – no increase in FY 2023 and projected 5% increase FY 2023-2027
 - Reduction in administrative cost of approximately \$200,000
- **Benefits**
 - Update dental benefits \$1,500 to \$2,000
 - Employee coverage: \$1.84 monthly increase
 - Family coverage: \$3.22 monthly increase
 - No impact to employee premium
- **Considering Near Site Clinic Option**
 - Full time employees and their families for low/no pay physician visit

Health Insurance Fund

| | FY 21-22 Budget | FY 21-22 Estimate | FY 22-23 Projected | FY 23-24 Projected | FY 24-25 Projected | FY 25-26 Projected | FY 26-27 Projected |
|----------------------------------|---------------------|----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Beginning Fund Balance | \$ 3,514,245 | \$ 3,184,195 | \$ 3,888,530 | \$ 3,834,694 | \$ 3,663,463 | \$ 3,356,914 | \$ 2,894,612 |
| Health and Dental Premium- City | \$ 4,333,000 | \$ 4,333,000 | \$ 4,333,000 | \$ 4,549,650 | \$ 4,777,133 | \$ 5,015,989 | \$ 5,266,789 |
| Health and Dental Premium- Other | \$ 766,357 | \$ 766,357 | \$ 766,357 | \$ 804,675 | \$ 844,909 | \$ 887,154 | \$ 931,512 |
| Other Revenues | \$ 532,000 | \$ 532,000 | \$ 532,000 | \$ 532,000 | \$ 532,360 | \$ 532,731 | \$ 533,113 |
| Total Revenues | \$ 5,631,357 | \$ 5,631,357 | \$ 5,631,357 | \$ 5,886,325 | \$ 6,154,401 | \$ 6,435,874 | \$ 6,731,413 |
| Claims | \$ 3,367,418 | \$ 3,536,071 | \$ 3,785,648 | \$ 4,040,326 | \$ 4,312,565 | \$ 4,603,232 | \$ 4,913,490 |
| Other Expenditures | \$ 1,410,721 | \$ 1,390,951 | \$ 1,899,545 | \$ 2,017,230 | \$ 2,148,386 | \$ 2,294,944 | \$ 2,458,858 |
| Total Expenditures | \$ 4,778,139 | \$ 4,927,022 | \$ 5,685,193 | \$ 6,057,556 | \$ 6,460,951 | \$ 6,898,175 | \$ 7,372,348 |
| Net revenue (loss) | \$ 853,218 | \$ 704,335 | \$ (53,836) | \$ (171,231) | \$ (306,549) | \$ (462,301) | \$ (640,935) |
| Ending Fund Balance | \$ 4,367,463 | \$ 3,888,530 | \$ 3,834,694 | \$ 3,663,463 | \$ 3,356,914 | \$ 2,894,612 | \$ 2,253,677 |
| FB % to Expenditures | 91.41% | 78.92% | 67.45% | 60.48% | 51.96% | 41.96% | 30.57% |

Other Internal Service Funds

Equipment Services Fund: \$2,023,639 proposed for FY 2022-2023

- Added a Service Technician IV - 50% funded by Golf fund
- Manages fuel inventory, maintenance & repair of equipment
- Proposed FY 2023 year end fund balance - \$11,968

Governmental Equipment Replacement Fund: \$2,461,658 proposed for FY 2022-2023

- Public Works and Parks' equipment scheduled for replacement - \$243,500
- Police vehicles scheduled for replacement - \$708,500
- New equipment from proposed supplemental - \$1,172,000
- Proposed FY 2023 year end fund balance - \$4,066,907

Proprietary Equipment Replacement Fund: \$389,836 proposed for FY 2022-2023

- Water equipment scheduled for replacement - \$313,500
- Golf equipment new purchases added to the replacement schedule - \$75,000
- Proposed FY 2023 year end fund balance - \$702,672

Special Revenue Funds

4A Economic Development Corp

FY 2022-2023 proposed budget is \$4,962,661

Proposed 4A sales tax revenue for FY 23 is \$7,117,335

Proposed FY 23 ending fund balance is \$3,332,822

The proposed budget includes:

- \$1,826,505 million allocated for debt service
- \$1,375,000 for economic development incentives
- \$1,761,156 for personnel and operating costs

Capital Projects

- Chisholm Summit - \$35 million
- Expansion of business park - \$20 million

4A Financial Overview

| | FY 21-22 Budget | FY 21-22 Estimate | FY 22-23 Projected | FY 23-24 Projected | FY 24-25 Projected | FY 25-26 Projected | FY 26-27 Projected |
|-------------------------------|--------------------|----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Beginning Fund Balance | \$ 2,443,008 | \$ 2,474,805 | \$ 973,148 | \$ 3,332,822 | \$ 5,134,814 | \$ 5,843,217 | \$ 6,560,086 |
| Sales Tax Revenue | \$ 6,128,500 | \$ 6,910,034 | \$ 7,117,335 | \$ 7,330,855 | \$ 7,550,781 | \$ 7,777,304 | \$ 8,010,623 |
| Other Revenues | \$ 213,950 | \$ 1,183,685 | \$ 205,000 | \$ 218,200 | \$ 235,321 | \$ 242,381 | \$ 243,424 |
| Total Revenues | \$ 6,342,450 | \$ 8,093,719 | \$ 7,322,335 | \$ 7,549,055 | \$ 7,786,102 | \$ 8,019,685 | \$ 8,254,047 |
| Personnel | \$ 272,724 | \$ 315,585 | \$ 326,077 | \$ 329,071 | \$ 341,389 | \$ 354,178 | \$ 367,456 |
| Debt Service | \$ 1,990,375 | \$ 1,990,375 | \$ 1,826,505 | \$ 3,989,764 | \$ 5,286,562 | \$ 5,467,495 | \$ 5,465,088 |
| 380 Incentives | \$ 1,112,500 | \$ 1,112,500 | \$ 1,375,000 | \$ 400,000 | \$ 400,000 | \$ 400,000 | \$ 400,000 |
| Other Expenditures | \$ 1,115,983 | \$ 6,176,916 | \$ 1,145,079 | \$ 1,028,228 | \$ 1,049,749 | \$ 1,081,143 | \$ 1,102,991 |
| Supplemental | \$ - | \$ - | \$ 290,000 | \$ - | \$ - | \$ - | \$ - |
| Total Expenditures | \$ 4,491,582 | \$ 9,595,376 | \$ 4,962,661 | \$ 5,747,063 | \$ 7,077,699 | \$ 7,302,816 | \$ 7,335,535 |
| Change in Fund Balance | \$ 1,850,868 | \$ (1,501,657) | \$ 2,359,674 | \$ 1,801,992 | \$ 708,402 | \$ 716,869 | \$ 918,512 |
| Ending Fund Balance | \$ 4,293,876 | \$ 973,148 | \$ 3,332,822 | \$ 5,134,814 | \$ 5,843,217 | \$ 6,560,086 | \$ 7,478,597 |
| FB % of Expenditure | 95.60% | 10.14% | 67.16% | 89.35% | 82.56% | 89.83% | 101.95% |

4B Community Development Corp

FY 2022-2023 proposed budget is \$9,011,863

Proposed FY 23 4B sales tax revenue is \$7,117,335

Proposed FY 23 fund balance is \$3,722,488

The proposed budget includes:

- \$1,390,800 allocated for debt service
- \$376,086 allocated for golf debt service
- \$566,667 for economic development incentives
- \$2,018,400 for Parks Service Center expansion
- \$3,130,479 subsidy PPF operations
- \$728,544 subsidy Golf operations

4B Financial Overview

| | FY 21-22 Budget | FY 21-22 Estimate | FY 22-23 Projected | FY 23-24 Projected | FY 24-25 Projected | FY 25-26 Projected | FY 26-27 Projected |
|-------------------------------|--------------------|----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Beginning Fund Balance | \$ 4,158,317 | \$ 4,941,248 | \$ 5,547,016 | \$ 3,722,488 | \$ 3,482,143 | \$ 2,834,054 | \$ 2,559,393 |
| Sales Tax Revenue | \$ 6,128,500 | \$ 6,910,034 | \$ 7,117,335 | \$ 7,330,855 | \$ 7,550,781 | \$ 7,777,304 | \$ 8,010,623 |
| Other Revenues | \$ 15,000 | \$ 15,000 | \$ 70,000 | \$ 80,000 | \$ 75,000 | \$ 75,000 | \$ 75,000 |
| Total Revenues | \$ 6,143,500 | \$ 6,925,034 | \$ 7,187,335 | \$ 7,410,855 | \$ 7,625,781 | \$ 7,852,304 | \$ 8,085,623 |
| Debt Service | \$ 1,393,675 | \$ 1,393,675 | \$ 1,390,800 | \$ 2,782,888 | \$ 3,177,475 | \$ 3,325,075 | \$ 3,261,100 |
| Golf Course Debt | \$ 371,403 | \$ 371,403 | \$ 376,086 | \$ 370,532 | \$ 382,208 | \$ - | \$ - |
| Golf Transfer | \$ 846,315 | \$ 802,823 | \$ 728,544 | \$ 775,539 | \$ 956,067 | \$ 941,357 | \$ 1,218,578 |
| PPF Transfer | \$ 2,715,418 | \$ 2,706,031 | \$ 3,130,479 | \$ 2,823,352 | \$ 2,782,940 | \$ 2,847,712 | \$ 3,212,834 |
| Other Expenditures | \$ 1,082,288 | \$ 1,045,334 | \$ 3,385,954 | \$ 898,889 | \$ 975,179 | \$ 1,012,822 | \$ 1,016,048 |
| Total Expenditures | \$ 6,409,099 | \$ 6,319,266 | \$ 9,011,863 | \$ 7,651,200 | \$ 8,273,869 | \$ 8,126,965 | \$ 8,708,560 |
| Change in Fund Balance | \$ (265,599) | \$ 605,768 | \$ (1,824,528) | \$ (240,345) | \$ (648,088) | \$ (274,661) | \$ (622,937) |
| Ending Fund Balance | \$ 3,892,718 | \$ 5,547,016 | \$ 3,722,488 | \$ 3,482,143 | \$ 2,834,054 | \$ 2,559,393 | \$ 1,936,457 |
| FB % of Expenditure | 60.74% | 87.78% | 41.31% | 45.51% | 34.25% | 31.49% | 22.24% |

Parks Performance Fund (PPF)

PPF revenues highly impacted by COVID-19

- Operation revenues are estimated to increased by 50% from prior year, but is only 79% from pre-COVID FY 2019 operation revenues
- Proposed budget is projecting operation revenues to be 95% of **pre-COVID** FY 2019 operation revenues

Continue cash fund equipment replacement program for BRiCK equipment.

- Annual estimated cost about \$130,000

Projected FY 2023 4B transfer subsidy - \$3,130,479

Parks Performance Fund

BRiCk Operations

| | FY 18-19 Actual | FY 19-20 Actual | FY20-21 Actual | FY21-22 Estimate | FY 22-23 Proposed |
|---------------------------|---------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Revenues | | | | | |
| Recreation Membership | \$ 1,390,716 | \$ 699,114 | \$ 716,898 | \$ 1,180,000 | \$ 1,415,000 |
| Recreation Fees | \$ 428,596 | \$ 152,954 | \$ 210,349 | \$ 263,463 | \$ 335,000 |
| Other Revenues | \$ 114,745 | \$ 39,900 | \$ 52,773 | \$ 85,000 | \$ 105,431 |
| Total Revenues | \$ 1,934,057 | \$ 891,968 | \$ 980,020 | \$ 1,528,463 | \$ 1,855,431 |
| Total Expenditures | \$ 2,543,606 | \$ 2,390,106 | \$ 2,765,246 | \$ 3,121,996 | \$ 3,749,127 |
| Net | \$ (609,549) | \$ (1,498,138) | \$ (1,785,226) | \$ (1,593,533) | \$ (1,893,696) |
| % Self-Sustaining | 76% | 37% | 35% | 49% | 49% |

Parks Performance Fund

Athletic Fields Operations

| | FY 18-19 Actual | FY 19-20 Actual | FY20-21 Actual | FY21-22 Estimate | FY 22-23 Proposed |
|---------------------------|---------------------|---------------------|---------------------|---------------------|-----------------------|
| Revenues | | | | | |
| Recreation League Fees | \$ 21,955 | \$ 8,725 | \$ 18,112 | \$ 10,000 | \$ 10,000 |
| Tournament Fees | \$ 85,801 | \$ 19,800 | \$ 45,400 | \$ 75,000 | \$ 77,250 |
| Other Revenues | \$ 18,290 | \$ 17,570 | \$ 25,923 | \$ 15,760 | \$ 36,000 |
| Total Revenues | \$ 126,046 | \$ 46,095 | \$ 89,435 | \$ 100,760 | \$ 123,250 |
| Total Expenditures | \$ 760,108 | \$ 724,420 | \$ 823,333 | \$ 1,015,019 | \$ 1,135,148 |
| Net | \$ (634,062) | \$ (678,325) | \$ (733,898) | \$ (914,259) | \$ (1,011,898) |
| % Self-Sustaining | 17% | 6% | 11% | 10% | 11% |

Parks Performance Fund

Russell Farm Operations

| | FY 18-19 Actual | FY 19-20 Actual | FY20-21 Actual | FY21-22 Estimate | FY 22-23 Proposed |
|---------------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| Revenues | | | | | |
| Rental Fees | \$ 27,732 | \$ 18,770 | \$ 18,026 | \$ 14,557 | \$ 14,912 |
| Activity Fees | \$ 9,944 | \$ 3,712 | \$ 8,090 | \$ 6,220 | \$ 6,407 |
| Other Revenues | \$ 673 | \$ 125 | \$ - | \$ - | \$ - |
| Total Revenues | \$ 38,349 | \$ 22,607 | \$ 26,116 | \$ 20,777 | \$ 21,319 |
| Total Expenditures | \$ 155,897 | \$ 181,540 | \$ 186,164 | \$ 219,737 | \$ 246,925 |
| Net | \$ (117,548) | \$ (158,933) | \$ (160,048) | \$ (198,960) | \$ (225,606) |
| % Self-Sustaining | 25% | 12% | 14% | 9% | 9% |

Parks Performance Fund

All Operations

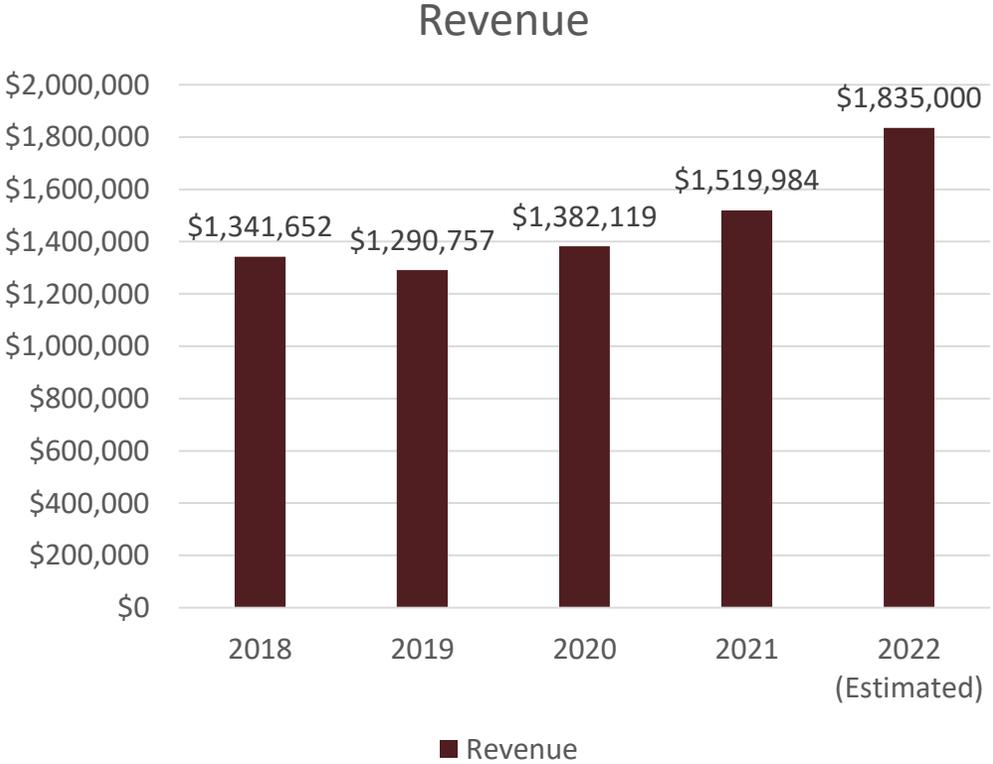
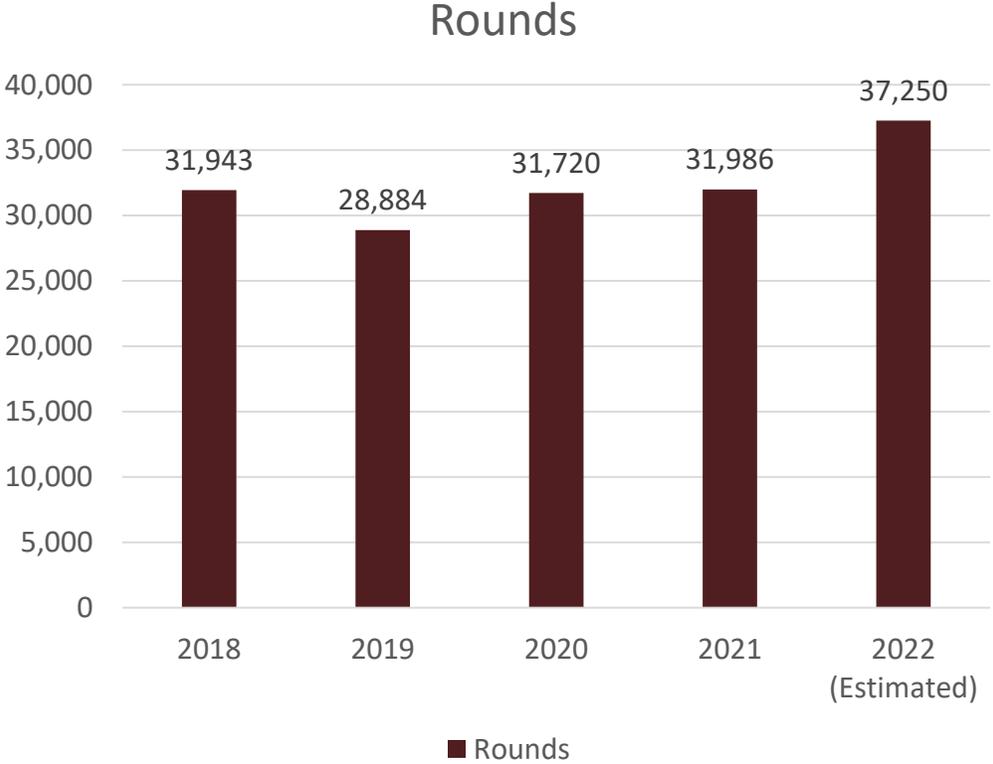
| | FY 18-19 Actual | FY 19-20 Actual | FY20-21 Actual | FY21-22 Estimate | FY 22-23 Proposed |
|--------------------------|----------------------------|----------------------------|---------------------------|-----------------------------|------------------------------|
| Revenues | \$ 2,098,452 | \$ 960,670 | \$ 1,095,571 | \$ 1,650,000 | \$ 2,000,000 |
| Expenditures | \$ 3,459,611 | \$ 3,296,066 | \$ 3,774,743 | \$ 4,356,752 | \$ 5,131,200 |
| Net | \$ (1,361,159) | \$ (2,335,396) | \$ (2,679,172) | \$ (2,706,752) | \$ (3,131,200) |
| % Self-Sustaining | 61% | 29% | 29% | 38% | 39% |

Hidden Creek Golf Course

- FY 2022-2023 proposed budget is \$2,914,200
 - \$445,431 transfer from 4B Fund to sustain operations
 - \$285,683 administrative transfer from 4B Fund
 - \$376,086 transfer from 4B Fund for debt service
 - Total 4B Fund Transfer to Golf Fund is \$1,107,200
 - \$1,221,802 personnel cost
- FY 2022-23 proposed budget projects \$1,807,000 in operating revenue

Hidden Creek Golf Course

Rounds and Revenue FY 2018 – FY 2022



Golf Fund Financial Overview

| | FY 21-22 Budget | FY 21-22 Estimate | FY 22-23 Projected | FY 23-24 Projected | FY 24-25 Projected | FY 25-26 Projected | FY 26-27 Projected |
|-------------------------------|---------------------|----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Beginning Fund Balance | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Operating Revenues | \$ 1,555,639 | \$ 1,754,560 | \$ 1,807,000 | \$ 1,861,075 | \$ 1,916,772 | \$ 1,974,140 | \$ 2,033,230 |
| 4B Subsidy Transfer | \$ 722,190 | \$ 678,698 | \$ 445,431 | \$ 483,624 | \$ 655,394 | \$ 631,663 | \$ 899,594 |
| 4B Debt Transfer | \$ 371,403 | \$ 371,403 | \$ 376,086 | \$ 370,532 | \$ 382,208 | \$ - | \$ - |
| 4B Adm Transfer | \$ 124,125 | \$ 124,125 | \$ 285,683 | \$ 294,253 | \$ 303,081 | \$ 312,174 | \$ 321,539 |
| Total Revenues | \$ 2,773,357 | \$ 2,928,786 | \$ 2,914,200 | \$ 3,009,484 | \$ 3,257,455 | \$ 2,917,977 | \$ 3,254,363 |
| Personnel | \$ 1,170,675 | \$ 1,182,374 | \$ 1,221,802 | \$ 1,267,024 | \$ 1,313,971 | \$ 1,362,710 | \$ 1,413,311 |
| Other expenditures | \$ 1,602,682 | \$ 1,746,412 | \$ 1,692,398 | \$ 1,742,460 | \$ 1,943,484 | \$ 1,555,267 | \$ 1,841,052 |
| Total Expenditures | \$ 2,773,357 | \$ 2,928,786 | \$ 2,914,200 | \$ 3,009,484 | \$ 3,257,455 | \$ 2,917,977 | \$ 3,254,363 |
| Change in Fund Balance | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Ending Fund Balance | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| % Self Sustaining | 56% | 60% | 62% | 62% | 59% | 68% | 62% |

* Golf fund operating with a zero fund balance based on 4B subsidy

TIF #2 (Old Town)

- Proposed budget - \$1,021,841
- Personnel cost - \$321,214
- Ellison Street Project - TIF 2 commitment - \$3,196,500
- Debt service payment - \$394,550
- Proposed FY 23 revenues is \$1,117,298
- Proposed FY 23 ending fund balance is \$992,968

Other Funds

Municipal Court Security Fund (Building Security Fund)

- Revenue to be used for security personnel, services and items related to the municipal court building.
- Proposed FY 23 ending fund balance is \$79,642
- Proposed Revenues - \$35,000
- Proposed Expenses - \$39,194

Municipal Court Technology Fund

- Revenues to be used to purchase or maintain technology enhancements for municipal court operations
- Proposed F Y23 ending fund balance is \$84,163
- Proposed Revenues - \$30,000
- Proposed Expenses - \$37,837

Juvenile Case Management Fund

- Revenues to be used for personnel cost, training, travel, supplies and other expenses related to the position of Juvenile Case Manager
- Proposed FY 23 ending fund balance is \$51,329
- Proposed Revenues - \$32,960
- Proposed Expenses - \$38,070

Other Funds

Public Educational and Governmental Fund (PEG)

- Revenues to be used for capital expenditures related to a municipal public access channel and the broadcasting of council meetings to the public
 - Propose FY 23 ending fund balance is \$30,144
 - Proposed Revenues - \$60,000
 - Proposed Expenses - \$47,799

Hotel/Motel Fund

- Revenues are from a 7% hotel/motel tax imposed on rental of hotel/motel rooms located within the city
- Funds are restricted to promoting tourism, conventions, and related activities within the city
 - Propose FY 23 ending fund balance is \$507,955
 - Propose Revenues - \$489,191
 - Propose Expenditures - \$839,286

General Government 5-Year CIP Plan

2022 GO Bond Program

| Project Name | FY2023 | FY2024 | FY2025 | FY2026 | FY2027 | Total |
|--|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| SH174 Traffic Signal Improvements | \$ 1,861,123 | \$ - | \$ - | \$ - | \$ - | \$ 1,861,123 |
| Neighborhood Street Rebuild | \$ 825,833 | \$ 750,000 | \$ 750,000 | \$ 750,000 | \$ - | \$ 3,075,833 |
| Alsbury- Hulen to CR 1020 | | \$ 6,434,496 | | \$ - | \$ - | \$ 6,434,496 |
| Sidewalk program | \$ 446,946 | \$ 200,000 | \$ 200,000 | \$ 200,000 | \$ 170,000 | \$ 1,216,946 |
| Dual LT Lakewood at SH174 Intersection Improvement | \$ 85,000 | \$ - | \$ - | \$ - | \$ - | \$ 85,000 |
| Police Expansion | \$ 3,600,000 | \$ 16,407,500 | \$ 16,409,500 | \$ - | \$ - | \$ 36,417,000 |
| CR 1020 (Alsbury) Widening (design) | \$ 2,500,000 | \$ - | \$ - | | | \$ 2,500,000 |
| SH174 Widening (Schematic and Env) | \$ - | \$ 430,000 | \$ - | \$ - | \$ - | \$ 430,000 |
| Hulen at Wilshire Intersection | \$ - | \$ - | \$ 200,000 | \$ 1,501,027 | \$ - | \$ 1,701,027 |
| Hulen Widening (SH174 to Candler) | \$ - | \$ - | \$ 1,800,000 | \$ 6,003,653 | \$ - | \$ 7,803,653 |
| Hillside Dr. Elk Dr & FM731 | | \$ - | \$ 200,000 | \$ 836,509 | \$ - | \$ 1,036,509 |
| Fire Station | \$ - | \$ - | \$ - | \$ 2,500,000 | \$ 13,443,000 | \$ 15,943,000 |
| FM1902 Pedestrian Mobility | \$ - | \$ - | \$ - | \$ 300,000 | \$ 1,189,901 | \$ 1,489,901 |
| Wilshire Blvd (SH174) Construction Documents from Hulen to City Limits | \$ - | \$ - | \$ - | \$ 1,900,000 | \$ - | \$ 1,900,000 |
| E Renfro (FM3391)Widening PS&E | \$ - | | \$ - | \$ - | \$ 2,697,512 | \$ 2,697,512 |
| Bonds | \$ 9,318,902 | \$ 24,221,996 | \$ 19,559,500 | \$ 13,991,189 | \$ 17,500,413 | \$ 84,592,000 |

Note: \$1,413,000 proposed to be issued in FY 2022

Parks and Golf 5-Year CIP Plan

| Project | FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | Total |
|---|-----------|-----------|---------|---------|---------|-----------|
| Parks | | | | | | |
| Park Refurbishments | | | | | | |
| Bartlett Playground | | | | | 300,000 | 300,000 |
| Cedar Ridge | | 200,000 | | | | 200,000 |
| Cindy Park | | | | | | 0 |
| Elk Ridge | 220,000 | | | | | 220,000 |
| Heberle | | | | | 235,000 | 235,000 |
| Meadow Crest | | | | 220,000 | | 220,000 |
| Mistletoe | | 300,000 | | | | 300,000 |
| Oak Valley | 500,000 | | | | | 500,000 |
| Wakefield | 200,000 | | | | | 200,000 |
| Warren | | | | | 500,000 | 500,000 |
| Sport Fields | | | | | | |
| Bartlett Field Regrading | 1,500,000 | | | | | 1,500,000 |
| Chisenhall Field Turf and Lighting | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 2,500,000 |
| Hidden Creek Softball Relocation | 250,000 | 2,000,000 | | | | 2,250,000 |
| Trails, Parking and Infrastructure | | | | | | |
| Bailey Lake Low Water Crossing | | | 220,000 | | | 220,000 |
| Chisenhall and Bailey Lake Parking | 2,001,000 | | | | | 2,001,000 |
| Oak Valley Trail-Scott Street Trailhead | | 500,000 | | | | 500,000 |
| Village Creek Trail Phase IV | | 685,000 | | | | 685,000 |
| Village Creek Trail Phase III | 2,417,160 | | | | | 2,417,160 |
| Signage | | | | | | |
| Park Monument Signs | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 | 325,000 |
| City Wide Monument Signs | 200,000 | 200,000 | | | | 400,000 |
| New Construction | | | | | | |
| Shannon Creek Park | 3,327,763 | | | | | 3,327,763 |
| Community Park | 4,000,000 | 500,000 | | | | 4,500,000 |
| Unplanned Park Improvements | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 250,000 |

Parks and Golf 5-Year CIP Plan (Continued)

| BRiCk | | | | | | |
|---|-------------------|------------------|------------------|------------------|------------------|-------------------|
| Upgrade A/C Control system and ventilation | 500,000 | | | | | 500,000 |
| Replace roof | | | 1,000,000 | | | 1,000,000 |
| Retiling of pool part room and family changing areas | 62,000 | | | | | 62,000 |
| Addition of Dry Sauna | | | | 380,000 | | 380,000 |
| Replacement of entry monument sign | | | | | 35,000 | 35,000 |
| Remodel of entryway (Admin, Kiosk, Rockwall and lighting) | 125,000 | | | | | 125,000 |
| Golf | | | | | | |
| Monument Sign | 28,750 | | | | | 28,750 |
| Tee and Wayfinding signage | | 25,000 | | | | 25,000 |
| Bunkers | | | | | | |
| Bunkers (1,16,17,18) | 89,500 | | | | | 89,500 |
| Bunkers (11,5,6,7,9) | | 97,750 | | | | 97,750 |
| Bunkers (2,3,4) | | | 44,000 | | | 44,000 |
| Bunkers (10,12) | | | | 30,800 | | 30,800 |
| Bunkers (13,14) | | | | | 34,000 | 34,000 |
| Tree Work | | | | | | |
| Tree Removal and Limb up (Creek, 4,14) | 49,000 | | | | | 49,000 |
| Tree Removal and Limb up (7,9,10) | | | | 45,000 | | 45,000 |
| Tree Removal and Limb up (1,18) | | | 45,000 | | | 45,000 |
| Turf Improvements | | | | | | |
| Range side (9) (shape, sod, cart path, trees) | | 45,000 | | | | 45,000 |
| Greens resurface (all 18) (remove and replace top 6' of material) | | | | | 375,000 | 375,000 |
| Ponds and Irrigation | | | | | | |
| Pond Renovation bentonite/fountains (4,5,15) | | | | 85,000 | | 85,000 |
| Floating Intake Pipe Replacement | | | 16,750 | | | 16,750 |
| Park Total | 15,230,923 | 5,000,000 | 835,000 | 835,000 | 1,650,000 | 23,550,923 |
| BRiCk Total | 687,000 | 0 | 1,000,000 | 380,000 | 35,000 | 2,102,000 |
| Golf Total | 167,250 | 167,750 | 105,750 | 160,800 | 409,000 | 1,010,550 |
| Contingency/Escalation 5% | 804,259 | 258,388 | 97,038 | 68,790 | 104,700 | 1,333,174 |
| Total | 16,889,432 | 5,426,138 | 2,037,788 | 1,444,590 | 2,198,700 | 27,996,647 |
| Available Funding | 1,975,000 | 204,033 | 105,750 | 160,800 | 409,000 | 2,854,583 |
| Debt Sale | 14,914,432 | 5,222,105 | 1,932,038 | 1,283,790 | 1,789,700 | 25,142,064 |
| Total | 16,889,432 | 5,426,138 | 2,037,788 | 1,444,590 | 2,198,700 | 27,996,647 |

4A 5-Year CIP Plan

| 4A Projects | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | Total |
|--------------------------------|----------------------|----------------------|----------------------|-------------|-------------|----------------------|
| New Industrial Park | \$ 5,000,000 | \$ 5,000,000 | \$ 10,000,000 | \$ - | \$ - | \$ 20,000,000 |
| Chisholm Summit Infrastructure | \$ 25,000,000 | \$ 10,000,000 | \$ - | \$ - | \$ - | \$ 35,000,000 |
| Total Projects | \$ 30,000,000 | \$ 15,000,000 | \$ 10,000,000 | \$ - | \$ - | \$ 55,000,000 |
| 4A Bonds | \$ 30,000,000 | \$ 15,000,000 | \$ 10,000,000 | \$ - | \$ - | \$ 55,000,000 |

W&S 5-Year CIP Plan

| Water Project | 2023 | 2024 | 2025 | 2026 | 2027 | TOTAL |
|--|---------------------|----------------------|---------------------|----------------------|---------------------|----------------------|
| Water Line Rehabilitation | \$ 2,000,000 | \$ 2,000,000 | \$ 2,000,000 | \$ 2,000,000 | \$ 2,000,000 | \$ 10,000,000 |
| Industrial Blvd Pump Station Expansion & Alsbury Pump Station Decomm | \$ 1,288,380 | \$ 5,337,652 | \$ - | \$ - | \$ - | \$ 6,626,032 |
| Security Upgrades | \$ 350,000 | \$ - | \$ - | \$ - | \$ - | \$ 350,000 |
| AMI Feasibility Study | \$ 200,000 | \$ - | \$ - | \$ - | \$ - | \$ 200,000 |
| 12" Willow Creek Waterline Looping | \$ 154,625 | \$ 795,204 | \$ - | \$ - | \$ - | \$ 949,829 |
| Rate Model | \$ 150,000 | \$ - | \$ - | \$ - | \$ - | \$ 150,000 |
| Hulen Ground Storage Tank Rehabilitation | \$ - | \$ 1,438,743 | \$ - | \$ - | \$ - | \$ 1,438,743 |
| 8" Village Creek Waterline Looping | \$ - | \$ - | \$ 819,402 | \$ - | \$ - | \$ 819,402 |
| Mountain Valley EST and GST Demolition | \$ - | \$ - | \$ 690,602 | \$ - | \$ - | \$ 690,602 |
| 16" Hulen Street Waterline | \$ - | \$ - | \$ 464,889 | \$ 3,299,185 | \$ - | \$ 3,764,074 |
| 12" Waterline Loop for Mountain Valley | \$ - | \$ - | \$ 236,154 | \$ 1,068,516 | \$ - | \$ 1,304,670 |
| 12" Water Line from Wilshire to John Jones (Future Hulen) | \$ - | \$ - | \$ 223,058 | \$ 1,261,800 | \$ - | \$ 1,484,858 |
| Offsite Water Supply from Fort Worth | \$ - | \$ - | \$ - | \$ 12,043,803 | \$ - | \$ 12,043,803 |
| Hulen Pump Station Expansion | \$ - | \$ - | \$ - | \$ 379,254 | \$ 2,692,203 | \$ 3,071,457 |
| Turkey Peak Elevated Storage Tank Rehabilitation | \$ - | \$ - | \$ - | \$ - | \$ 198,950 | \$ 198,950 |
| 8" County Road 715 Water Line Looping | \$ - | \$ - | \$ - | \$ - | \$ 99,003 | \$ 99,003 |
| TOTAL | \$ 4,143,005 | \$ 9,571,599 | \$ 4,434,105 | \$ 20,052,558 | \$ 4,990,156 | \$ 43,191,423 |
| Sewer Project | 2023 | 2024 | 2025 | 2026 | 2027 | TOTAL |
| Sewer Line Rehabilitation | \$ 3,000,000 | \$ 3,000,000 | \$ 3,000,000 | \$ 3,000,000 | \$ 3,000,000 | \$ 15,000,000 |
| Trunk Relief Line (Town Creek Basin Parallel Buildout Interceptors) | \$ 2,493,569 | \$ 13,809,396 | \$ - | \$ - | \$ - | \$ 16,302,965 |
| Gateway Station Lift Station Rehabilitation | \$ 97,266 | \$ 832,984 | \$ - | \$ - | \$ - | \$ 930,250 |
| Parkview Dr Sewer Upsizing to 10" | \$ - | \$ - | \$ 136,323 | \$ 969,870 | \$ - | \$ 1,106,193 |
| 12" WasteWater line Replacement in Village Creek Basin (Golf Course) | \$ - | \$ - | \$ - | \$ 173,017 | \$ 1,230,107 | \$ 1,403,124 |
| TOTAL | \$ 5,590,835 | \$ 17,642,380 | \$ 3,136,323 | \$ 4,142,887 | \$ 4,230,107 | \$ 34,742,532 |
| Total Water & Sewer Projects | \$ 9,733,840 | \$ 27,213,979 | \$ 7,570,428 | \$ 24,195,445 | \$ 9,220,263 | \$ 77,933,955 |
| Total Cash Funding | \$ 700,000 | \$ - | \$ - | \$ - | \$ - | \$ 700,000 |
| Total W&S Bonds | \$ 9,033,840 | \$ 27,213,979 | \$ 7,570,428 | \$ 24,195,445 | \$ 9,220,263 | \$ 77,233,955 |
| Total | \$ 9,733,840 | \$ 27,213,979 | \$ 7,570,428 | \$ 24,195,445 | \$ 9,220,263 | \$ 77,933,955 |

Additional Capital Projects

| Additional Projects | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | TOTAL |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| Fire Station 1 Improvements | \$ 300,000 | \$ 1,700,000 | \$ - | \$ - | \$ - | \$ 2,000,000 |
| City Hall Renovations | \$ 1,500,000 | \$ - | \$ - | \$ - | \$ - | \$ 1,500,000 |
| Alsbury Phase 1 Widening - Candler to Hulen | \$ 323,545 | \$ 3,500,000 | \$ - | \$ - | \$ - | \$ 3,823,545 |
| Alsbury Design and ROW Acquisition (additional to GO Bond project) | \$ - | \$ 1,833,091 | \$ - | \$ - | \$ - | \$ 1,833,091 |
| Hulen 4-Lane Expansion (additional to GO Bond project) | \$ - | \$ - | \$ - | \$ 3,630,029 | \$ - | \$ 3,630,029 |
| Renfro Street & Johnson Avenue Pedestrian Improvement | \$ 192,497 | \$ - | \$ - | \$ - | \$ - | \$ 192,497 |
| Village Creek Parkway Expansion (Tarrant County Bond 50% Match) | \$ - | \$ - | \$ - | \$ - | \$ 3,501,839 | \$ 3,501,839 |
| Wicker Hill Rd & Greenridge Dr Road Reconstruction | | \$ - | \$ 949,045 | \$ 4,040,465 | | \$ 4,989,510 |
| Hidden Vistas Extention to CR714 | | | | | \$ 1,575,349 | \$ 1,575,349 |
| Additional Pavement Rehab | | | \$ 808,198 | | | \$ 808,198 |
| TOTAL | \$ 2,316,042 | \$ 7,033,091 | \$ 1,757,243 | \$ 7,670,494 | \$ 5,077,188 | \$ 23,854,058 |
| Sources | | | | | | |
| Impact Fees | \$ 241,871 | \$ - | \$ 949,045 | \$ - | \$ 2,064,645 | \$ 3,255,561 |
| TIF 2 cash funding | \$ 192,497 | \$ - | \$ - | \$ - | \$ - | \$ 192,497 |
| GF Cash funding | \$ 1,500,000 | \$ 1,833,091 | \$ 808,198 | \$ 846,168 | \$ 3,012,543 | \$ 8,000,000 |
| TIF 3 (dissolved) debt capacity | \$ 81,674 | \$ 3,500,000 | \$ - | \$ 6,824,326 | \$ - | \$ 10,406,000 |
| Excess debt capacity | \$ 300,000 | \$ 1,700,000 | \$ - | \$ - | \$ - | \$ 2,000,000 |
| TOTAL | \$ 2,316,042 | \$ 7,033,091 | \$ 1,757,243 | \$ 7,670,494 | \$ 5,077,188 | \$ 23,854,058 |

5-Year Capital Improvement Program Summary

| Category | 2023 | 2024 | 2025 | 2026 | 2027 | TOTAL |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|
| General Government Capital Improvement Plan | \$ 9,318,902 | \$ 24,221,996 | \$ 19,559,500 | \$ 13,991,189 | \$ 17,500,413 | \$ 84,592,000 |
| 4B - Parks and Golf Capital Improvement Plan | \$ 16,889,432 | \$ 5,426,138 | \$ 2,037,788 | \$ 1,444,590 | \$ 2,198,700 | \$ 27,996,647 |
| 4A - Economic Development Capital Improvement Plan | \$ 30,000,000 | \$ 15,000,000 | \$ 10,000,000 | \$ - | \$ - | \$ 55,000,000 |
| Water and Sewer Capital Improvement Plan | \$ 9,733,840 | \$ 27,213,979 | \$ 7,570,428 | \$ 24,195,445 | \$ 9,220,263 | \$ 77,933,955 |
| Additional Capital Projects | \$ 2,316,042 | \$ 7,033,091 | \$ 1,757,243 | \$ 7,670,494 | \$ 5,077,188 | \$ 23,854,058 |
| Total | \$ 68,258,216 | \$ 78,895,204 | \$ 40,924,959 | \$ 47,301,718 | \$ 33,996,564 | \$ 269,376,660 |
| Available Funds | \$ 4,609,368 | \$ 2,037,124 | \$ 1,862,993 | \$ 1,006,968 | \$ 5,486,188 | \$ 15,002,641 |
| Bond Issue | \$ 63,648,848 | \$ 76,858,080 | \$ 39,061,966 | \$ 46,294,750 | \$ 28,510,376 | \$ 254,374,019 |
| Total | \$ 68,258,216 | \$ 78,895,204 | \$ 40,924,959 | \$ 47,301,718 | \$ 33,996,564 | \$ 269,376,660 |

Summary Information

Monthly Rate Impact

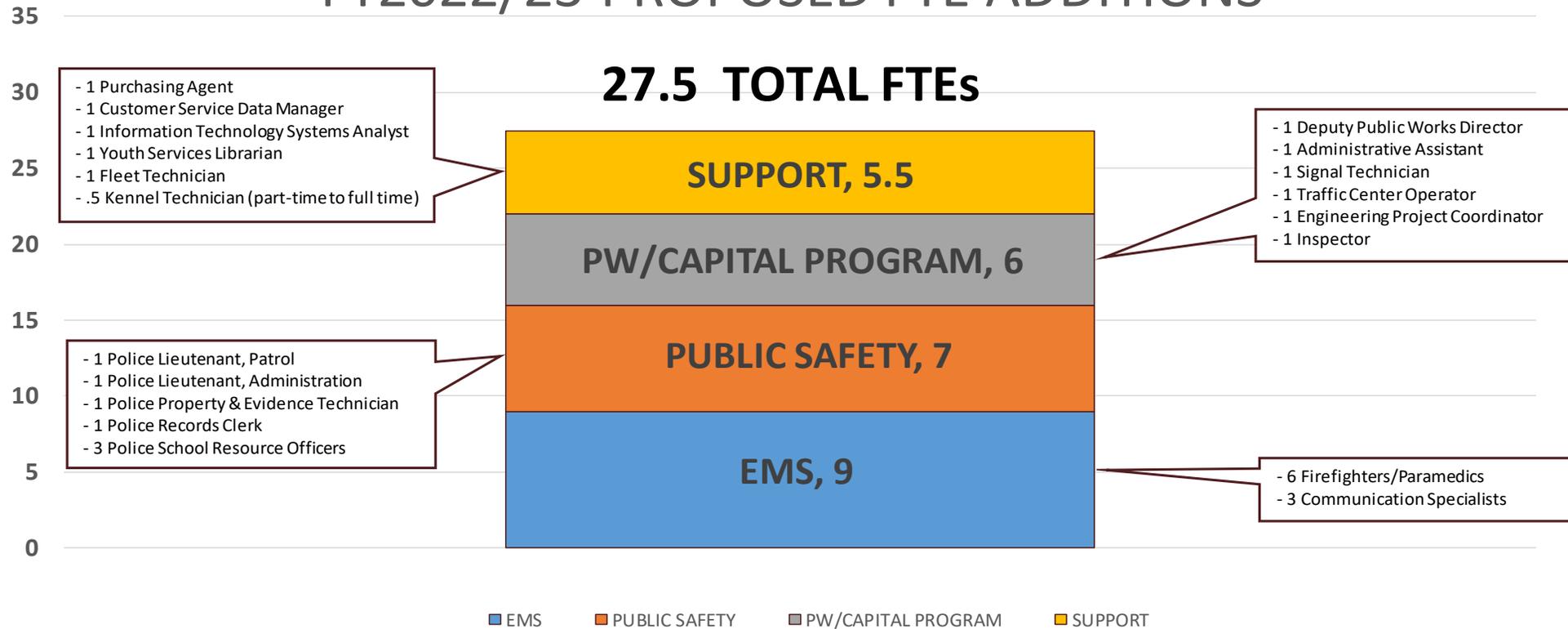
Average Residential Customer

| | FY 2022 | FY 2023 | Increase (Decrease) | % Change |
|-----------------|-----------------|-----------------|------------------------|-------------|
| Property Taxes* | \$132.61 | \$136.27 | \$3.66 | 2.8% |
| Water | \$48.90 | \$48.90 | \$0 | 0% |
| Wastewater | \$45.23 | \$45.23 | \$0 | 0% |
| Solid Waste | \$18.20 | \$18.20 | \$0 | 0% |
| Total | \$244.94 | \$248.60 | \$3.66 | 1.5% |

* FY 2023- based on an average home of \$253,812 less homestead exemption

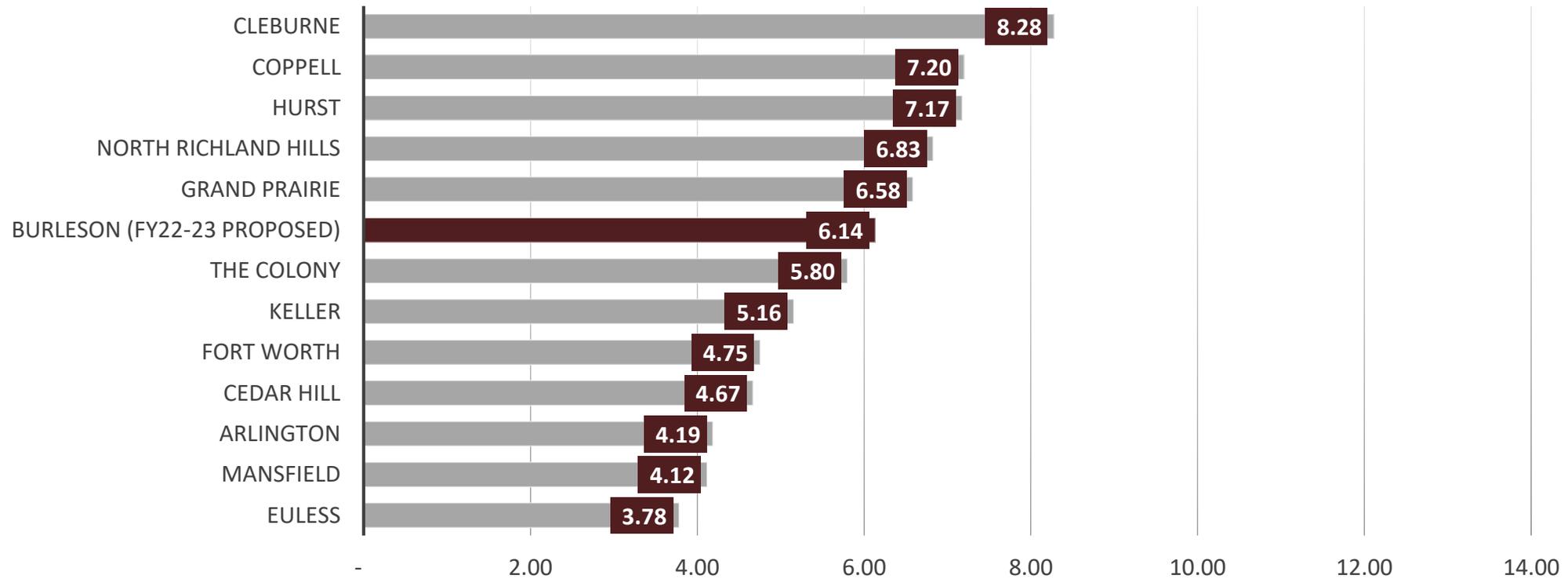
Key Reasons for Additional FTEs

FY2022/23 PROPOSED FTE ADDITIONS



Other City Comparisons

FY 2022 Employees (Excluding Public Safety) per 1,000 Population



Note: The information shown for Burleson is for FY 2022-23. All other rates are for FY 2021-22.

Total Expenditure Budget by Fund

(in millions)

| Fund | FY 21-22 | Proposed FY22-23 | Variance |
|-------------------------------|----------------|---------------------|---------------|
| General Fund | \$50.3 | \$55.3 | \$5.0 |
| Debt Service | \$7.2 | \$7.5 | \$0.3 |
| Water & Wastewater Fund | \$24.5 | \$25.6 | \$1.1 |
| Solid Waste Fund | \$3.7 | \$3.9 | \$0.2 |
| Hidden Creek Golf Course Fund | \$2.9 | \$2.9 | \$0.0 |
| Parks Performance Fund | \$4.8 | \$5.1 | \$0.3 |
| 4A Sales Tax SRF | \$9.6 | \$5.0 | (\$4.6) |
| 4B Sales Tax SRF | \$6.4 | \$9.0 | \$2.6 |
| Capital Projects | \$23.7 | \$21.7 | (\$2.0) |
| Other Funds | \$34.0 | \$68.3 | \$34.3 |
| Total | \$167.1 | \$204.3 | \$37.2 |

Next Steps

August 4

Special City Council Work Session to discuss budget and tax rate.

August 26

Publish notices of public hearings on the budget and tax rate.

September 6

Regular City Council meeting. Public hearing on the budget and tax rate and first reading of the budget and tax rate ordinances.

September 12

Special City Council meeting. Final reading of the ordinances to approve the budget and tax rate.